

# **KB** Group

# **FY 2006 Audited Financial Results**

(International Financial Reporting Standards)

Prague – 28 February 2007

SOCIETE GENERALE G R O U P





#### **Disclaimer**

This document contains a number of forward-looking statements relating to the targets and strategies of the Komerční banka Group.

These statements are based on a series of assumptions, both general and specific. As a result, there is a risk that these projections will not be met. Readers are therefore advised not to rely on these figures more than is justified as the Group's future results are liable to be affected by a number of factors and may therefore differ from current estimates.

Readers are advised to take into account factors of uncertainty and risk when basing their investment decisions on information provided in this document.



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- n Strategy and Business Highlights
- n Consolidated Financial Results
- **n** Loan Portfolio Quality and Development
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## 2006: Year of successful steps towards implementing KB's strategy

- n Strong organic growth and improved underlying profitability
  - 4 Net Banking Income up by 7.3%
  - 4 Cost-income ratio improved to 47.2%
  - 4 Consolidated recurring profit up by 18.4%
- n Group performance supported by rapid growth of the Czech economy
- n Expanding clients base and sales networks
  - 4 Acquisition of remaining 60% in Modrá pyramida stavební spořitelna
  - 4 KB branch network expansion
  - 4 Number of clients and contracts raised up in almost all KB group members



# Strategic move towards retail activities, distribution network and alternative channels

As of 31 December 2006, year-on-year comparison

#### n Clients

- **4** KB bank 1,515,000 clients increase by 48,000 (+3%)
  - of which 1,232,000 are individual clients (+4%)
- 4 MPSS 805,000 clients of which 610,000 are estimated KB non-clients
- 4 PFKB 417,000 clients of which 297,000 are estimated KB non-clients
- 4 Essox 160,000 active clients

#### n Networks

- 4 378 branches for retail clients 19 new branches opened in 4Q 2006
- 4 35 business centres for medium enterprises and municipalities
- 4 8 business centres for large corporates restructured into 4 corporate divisions from January 2007
- 4 649 ATMs
- 4 call center, internet-banking and mobile banking
- 4 MPSS: 148 points of sale; 1,598 sale agents (of which 521 full-time professionals)
- 4 new branch of KB Bratislava in Žilina



#### Main business achievements

As of 31 December 2006, year-on-year comparison

- n Improvement in the cross-selling ratio for individuals to 5.23 from 4.94 in 2005
- **n** Marked expansion of retail lending activities (+30%)
- n Emphasis on card business: the number of active credit cards increased 37% to 170,600
- **n** Dynamic performance in the children and young clients' segments
  - **4** 147,000 Child accounts (+15%); 132,000 Gaudeamus packages (+15%)
- n Revenues from investment banking activities grew by 24%
- n KB received Best Export Deal 2006 award from the Global Trade Review



## Sales of subsidiaries' and 3<sup>rd</sup> parties' products

As of 31 December 2006, year-on-year comparison

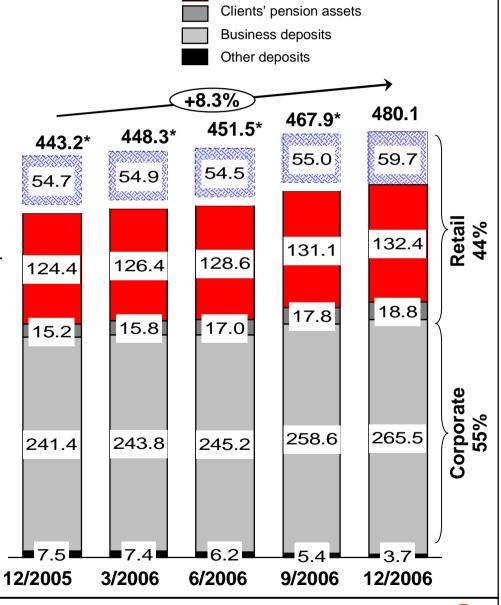
- n Sales of **PF KB** continue to rise: Number of new contracts reached 91,478 and increased by 4%
- n Strong growth in consumer finance products of **ESSOX**: sales volume up 45% to CZK 3.3 billion
- n Dynamic growth in **factoring**: turnover up 24% to CZK 17.1 billion
- n Successful results of **KBB** business: increase in deposits by 9.6% and in loans by 25%
- n Increase in sales of MPSS loans by 18% to CZK 10.5 billion.
- n Solid growth of **Komerční pojišťovna** sales, the number of newly concluded policies grew by 10% to 385,817, premium written during the period reached CZK 2.6 billion
- n Successful partnership with Allianz: 33% year-on-year increase in non-life insurance policies sold through KB
- n IKS maintained its market share stable at 16.2% despite unfavourable developments of the financial markets during 1H 2006



## **Group deposits**

As of 31 December 2006, CZK billion

- **n** KB represents 83% of CZK 480 billion of total depositary base, of which:
  - 4 KB individuals deposits CZK 132 billion
  - 4 KB corporate deposits CZK 262 billion
- n Clients' pension assets in PF KB grew by 24% year on year to CZK 18.8 billion.
- **n** MPSS deposits up 9.1% to CZK 59.7 bil.
- n Sales of alternative saving products during 1-4Q2006
  - 4 IKS sales (CZK 16.9 billion)
  - 4 KP Vital insurance product premium written (CZK 1.9 billion)



**Building savings** 

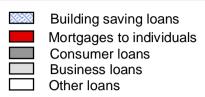
KB individual deposits

\*MPSS deposits included for comparative reasons

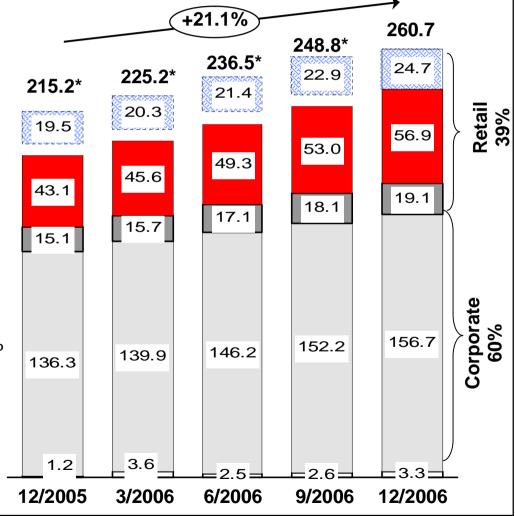


## **Group lending activities**

As of 31 December 2006, CZK billion



- **n** Business loans grew by 15% YoY:
  - 4 Small businesses (KB) +26% to CZK 12.2 bil.
  - 4 MEM (KB) +12% to CZK 50.8 bil.
  - 4 Corporations (KB+KBB) 15% to CZK 91.0 bil.
  - 4 Factoring KB +29% to CZK 2.7 billion
- n Consumer loans provided by KB and ESSOX increased by 27% YoY to CZK 19.1 bil.
- Building saving and bridging loans provided by
   MPSS stood at CZK 24.7 billion increasing by 27%
- **n** Other loans comprise mainly intra-group transactions.



\*MPSS loans included for comparative reasons



## KB's main objectives for coming years for the corporate segments

- **n** Further improvement of relationship with our corporate clients thanks to 35 business centers and 4 divisions dedicated to top corporate clients
- n Growth of business loans
- n Further development of investment banking activities
- n Focus on synergies within KB/SG group

#### n Supported by:

- Enhancing individualized approach to clients
- Development of tailor-made products
- 4 New segmentation for small businesses



## KB's main objectives for coming years for the individuals segments

- n Growth of client base
- **n** Growth of mortgages
- **n** Increasing cross-selling

#### n Supported by:

- Developing and improving other distribution channels: interconnecting all existing channels and increasing involvement of the call centers in the sales process
- Intensive expansion of the distribution network (target 400 branches in 2008) and KB sales force
- 4 Emphasis on the front office staff's training and simplification of internal processes
- 4 New offer for Affluent segment
- 4 Integration of Modrá pyramida
- 4 Further improvement in the co-operation with all business partners

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## MPSS to become a significant player in KB Group

#### n MPSS business model – key features

- 4 MPSS to continue operating its core business (building savings and loans) as independent entity
- 4 MPSS to enlarge product offer by selected co-branded MPSS-KB:
  - consumer loans
  - credit cards
  - current accounts packages
  - other KB and other KB/SG Group companies products
- 4 Focus on multiple distribution channels to increase cross-selling to its clients:
  - MPSS agents: significant growth in number of professional agents in the following 5 years
  - Direct channels (direct mail, call centre etc.) as well as KB network

#### n Synergies

- Support services to be shared within the KB Group
- 4 KB Group revenues from cross-selling to reach more than CZK 1.5 billion in the next 5 years
- 4 Limited cost synergies resulting from higher efficiency and processes optimization



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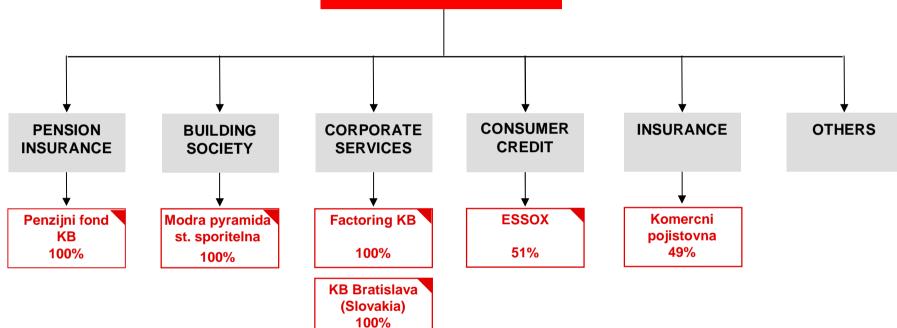
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## **KB** consolidated group





#### MPSS:

- 1-3Q equity method
- 4Q full consolidation
- Goodwill on acquisition CZK 2.9 bil. (preliminary, A&L valuation pending)

#### PFKB:

- Full consolidation method
- 85% of net profit redistributed to pensioners (Share of profit of pension scheme beneficiaries)

Note: Red marked companies are fully consolidated



## **Consolidated Financial Results**

Profit and Loss Statement CZK million, audited	FY 2005	FY 2006 restated*	Change YoY	FY 2006 reported	Change YoY
Net interest income	14,643	15,973	9.1%	16,155	10.3%
Net fees & commissions	8,736	8,705	- 0.4%	8,769	0.4%
Income from financial operations	1,238	1,273	2.8%	1,273	2.8%
Other income	-115	105	+/-	105	+/-
Net banking income	24,502	26,056	6.3%	26,302	7.3%
Personnel expenses	- 5,032	-5,150	2.3%	- 5,213	3.6%
General administrative expenses	- 5,302	-5,436	2.5%	- 5,544	4.6%
Depreciation, impairment and disposal of fixed assets	-1,801	-1,639	- 9.0%	-1,661	- 7.8%
Operating costs	- 12,135	- 12,225	0.7%	- 12,418	2.3%
Net operating income	12,367	13,831	11.8%	13,884	12.3%
Cost of risk	- 471	- 1,807	283.7%	- 1,790	280.0%
Profit on subsidiaries and associates	264	219	- 17.0%	186	- 29.5%
Share of profit of pension scheme beneficiaries	- 546	- 462	- 15.4%	- 462	- 15.4%
Profit before income taxes and minorities	11,614	11,781	1.4%	11,818	1.8%
Income taxes	-2,654	- 2,688	1.3%	-2,695	1.5%
Minorities	- 49	- 3	- 93.9%	- 3	- 93.9%
Net profit	8,911	9,090	2.0%	9,120	2.3%

<sup>\*</sup> FY 2006 figures restated for comparative reasons based on same consolidation scope as FY 2005



## **Consolidated Financial Ratios**

Key ratios and indicators	12/2005	12/2006 restated*	YoY	12/ 2006 reported	YoY
Capital Adequacy	13.2%	13.1%	<b>→</b>	12.1%	<b>→</b>
Tier 1 Ratio	13.7%	11.8%	<b>→</b>	10.6%	<b>→</b>
Risk weighted assets (CZK billion)	253	290	14.6%	310	22.5%
Net Interest Margin (NII/Av. Interest Bearing Assets)	3.2%	3.3%	<b>&gt;</b>	3.2%	<b></b>
Cost / Income ratio	49.5%	46.7%	<b></b>	47.2%	<b>→</b>
Return on Average Equity (ROAE)	18.5%	17.9%	<b>→</b>	17.9%	<b>→</b>
Return on Average Assets (ROAA)	1.8%	1.7%	<b>→</b>	1.6%	<b>→</b>
Earnings per Share (CZK)	234	239		240	
Average number of employees during the period	7,713	7,903	2.5%	8,267	7.2%

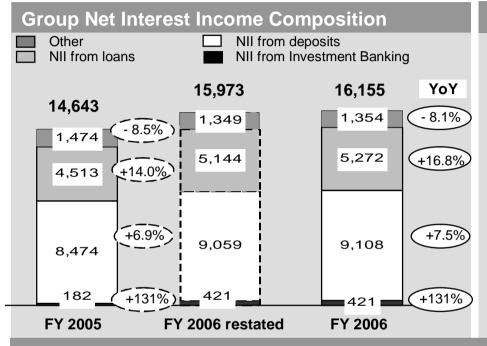
<sup>\*</sup> FY 2006 figures restated for comparative reasons based on same consolidation scope as FY 2005

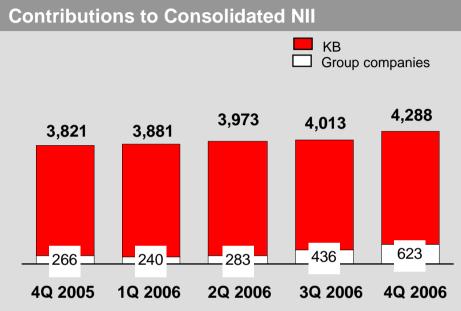




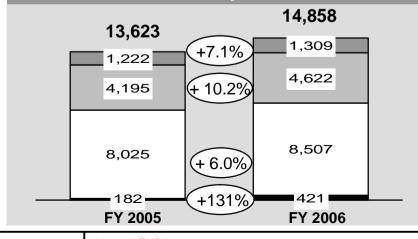
#### NII increase resulting from strong volume growth

CZK million, consolidated. Restatement based on same consolidation scope as 2005





#### **KB** standalone NII Composition



- Other
- NII from loans
  - NII from deposits
  - NII from Investment Banking
- NII from loans: strong growth driven by rising credit volumes (mortgages, consumer credit, credit cards), partially moderated by decreasing spreads
- NII from deposits: growth generated by higher current account volumes
- NII from Investment Banking: positive impact from higher reportate by 50bp (in 2H 2006)
- NII from Other: affected by CDOs early redemptions' in the amount of CZK 262 million (1H 2006)

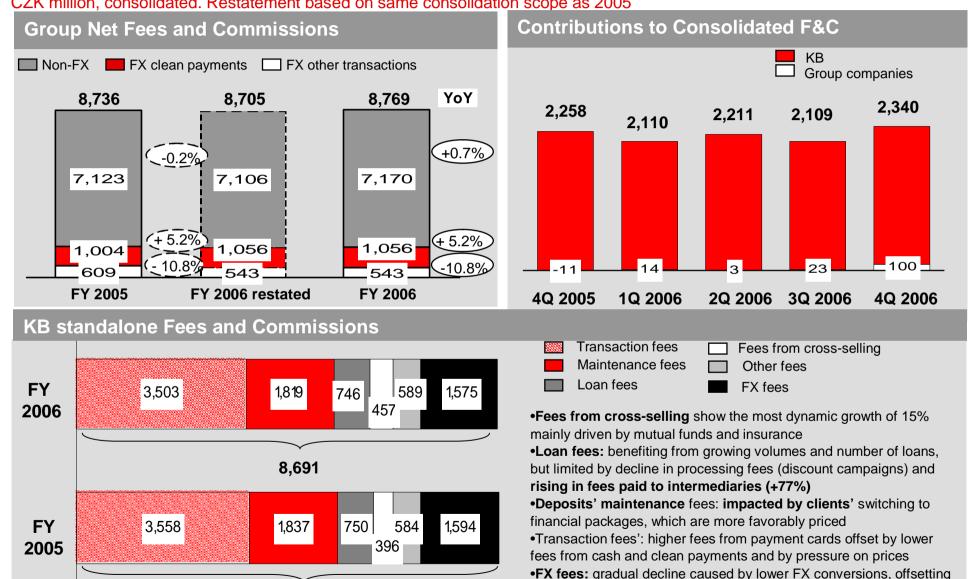


#### **Net Fees and Commissions**

### **Total fees remained stable**

CZK million, consolidated. Restatement based on same consolidation scope as 2005

8,718



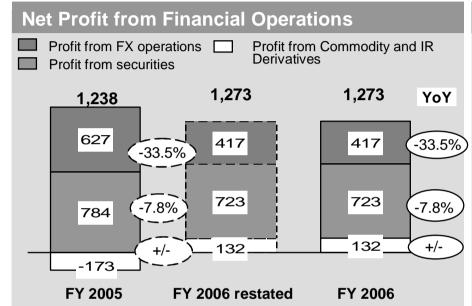
rising number of FX transactions

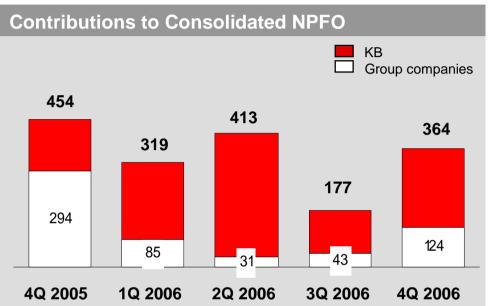


#### **Financial Operations Income**

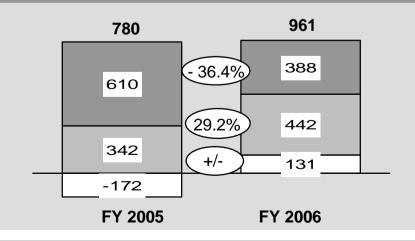
## Profit from financial operations improved by 3%

CZK million, consolidated. Restatement based on same consolidation scope as 2005





#### **KB standalone Net Profit from Financial Operations**



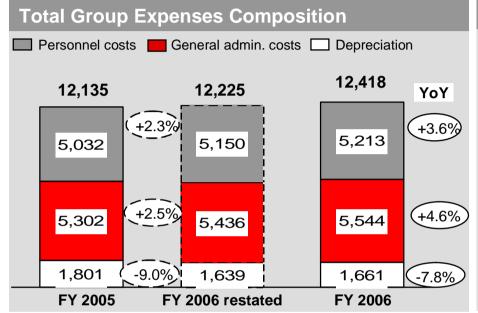
- Profit from FX operations
- ☐ Profit from securities
- ☐ Profit from Commodity and IR Derivatives
- Profit from financial operations increased mainly thanks to profit on interest rate derivatives (a loss in 2005)
- Profit from securities helped by dividend income (from non-core participations) and by profit from sold securities.
- Investment banking revenues impacted from improved performance of both client and proprietary trading

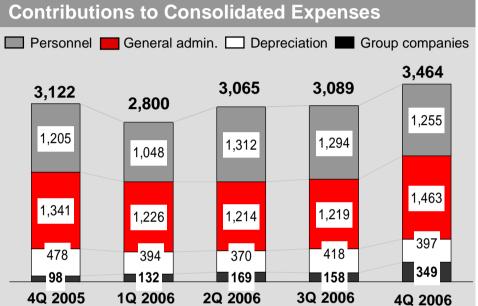


#### **Total operating costs**

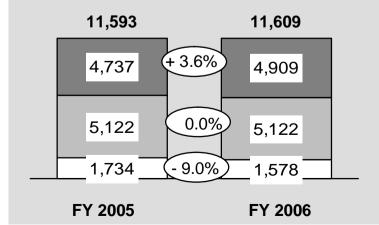
## Total expenses slight increase driven by business expansion

CZK million, consolidated. Restatement based on same consolidation scope as 2005





#### **KB** standalone total expenses



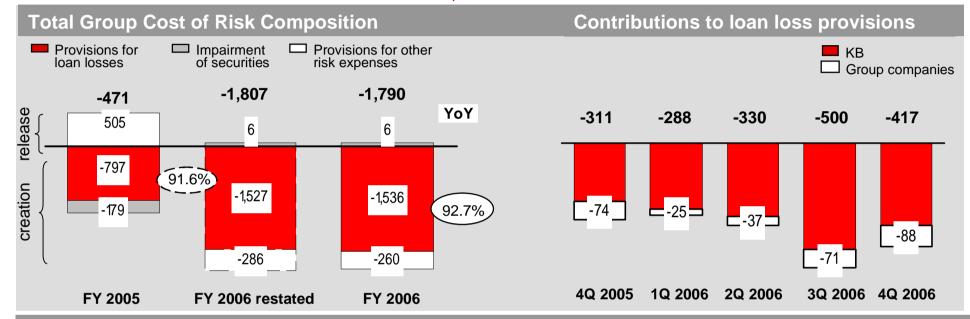
- Personnel costs General admin. costs Depreciation
- Higher personnel costs driven by rising average number of employees (+2.5%) due to expanding business related activities and by increases in average salaries
- In 1Q positive impact of CZK 147 mil. from the release of employees loyalty reserves
- General administrative expenses affected by growing business activities
- Lower depreciation and impairment charge mainly due to a CZK 395 mil. net provision charge created in 2005 for re-classification of buildings to the available-for-sale portfolio

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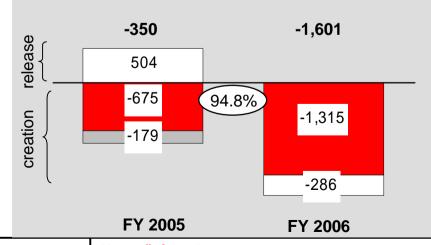




CZK million. Restatement based on same consolidation scope as 2005



#### **KB** standalone Cost of Risk



- Consolidated cost of risk at 43bp, while on unconsolidated base it stabilized at 39bp (9/06: 40bp)
- YoY increase of provisions for loans losses reflects significant provision reversals on corporate exposures in 2005 as well as fast growing share of mass retail activities.
- Provisions for other risk expenses at CZK 260 million, including a one-off reserve of CZK 149 mil. for litigation (in 2005 release of general provision).

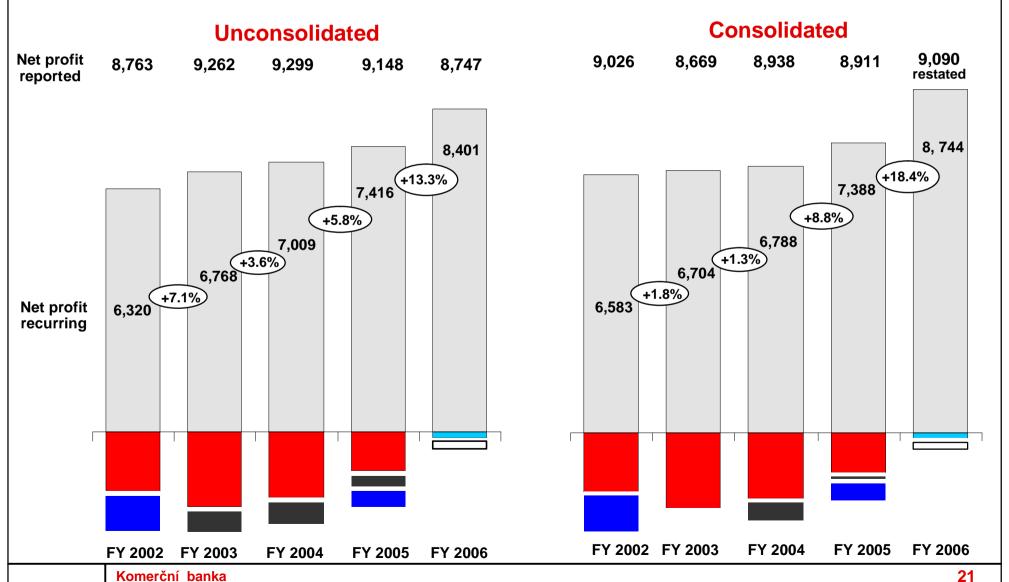


#### **Recurring Profit**

## Significant growth in profit without one-offs

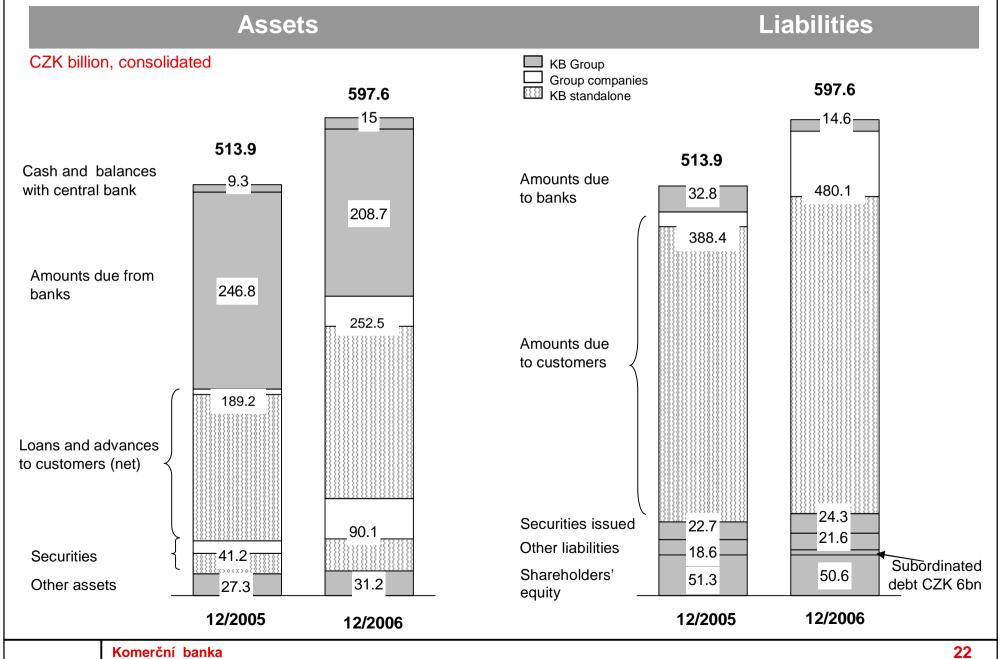
CZK million. Excluding for MPSS acquisition







#### **KB Group Balance Sheet**





#### **KB Group Shareholders Equity**

# **Development since the end of 2005**

CZK million, consolidated

**Total shareholder's equity** as at 31 December 2005:

51,327

er 2005:



**Total shareholder's equity** as at 31 December 2006:

50,598

Shareholders' equity	12/ 2005	1/1/2006	Increase	Decrease	12/2006
Share capital	19,005	19,005	-	-	19,005
Capital and reserve funds	18,445	27,404	-	-	17,880
- Retained earnings, reserve funds and dividends	18,452	27,411	-	-9,381	18,030
- Treasury shares	-7	-7	-	-143	-150
Attributable net profit	8,959	0	+9,123	-	9,123
Hedging revaluation reserve	4,156	4,156	-	-1,309	2,847
AFS securities' fair value changes	619	619	+571	-	1,190
Others	119	119	-	-146	-27
Minorities	24	24	+556	-	580
Total Shareholders' equity	51,327	51,327	+10,250	-10,979	50,598

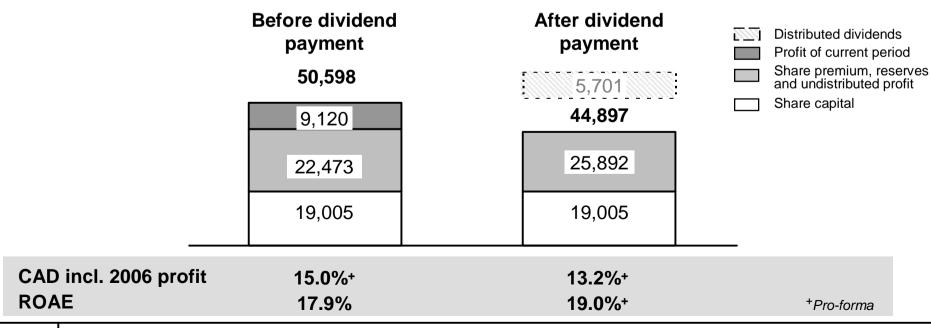
#### **KB Group Shareholders Equity**

## **Proposed distribution of 2006 Profit**

	2001	2002	2003	2004	2005	2006
Dividend per share (CZK)	11.5	40	200	100	250	150
EPS (CZK, consolidated)	76	237	228	235	234	240
Payout ratio (%)	15.1	16.8	87.7	42.5	106.6	62.5
Dividend yield* (%)	1.1	1.9	8.3	3.1	7.3	4.8
Adjusted EPS** (CZK, cons.) Adjusted Payout ratio*** (%)	76 15.1	173 23.1	176 113.4	179 56.0	194 128.6	230 65.2

<sup>\*</sup> Calculated on the close price at the end of the respective year \*\* Consolidated EPS excluding non sustainable items. \*\*\* Payout on adjusted EPS

#### Total KB Group shareholder's equity and key indicators as of 31 December 2006:





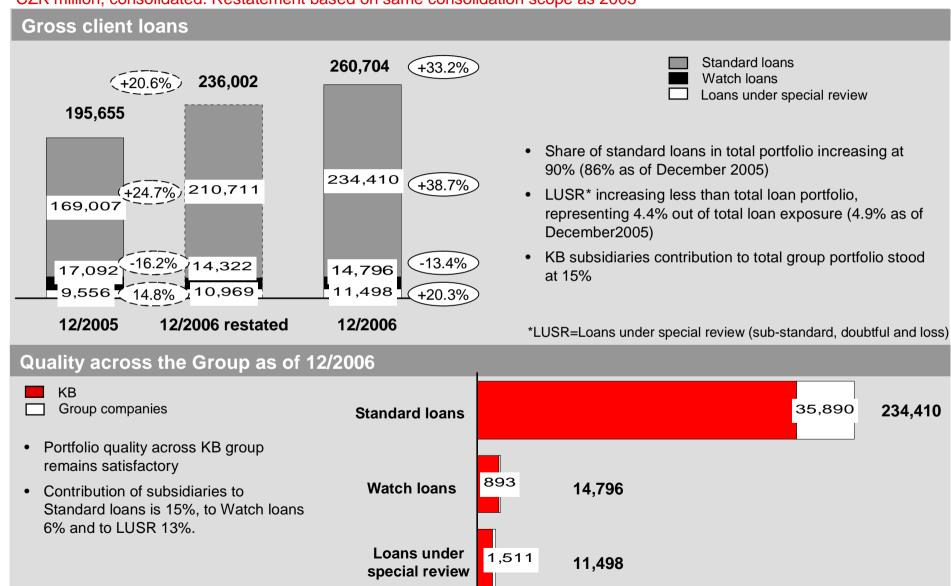
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#### **KB Group Loan Quality**

# Overall quality of loan portfolio under control CZK million, consolidated. Restatement based on same consolidation scope as 2005

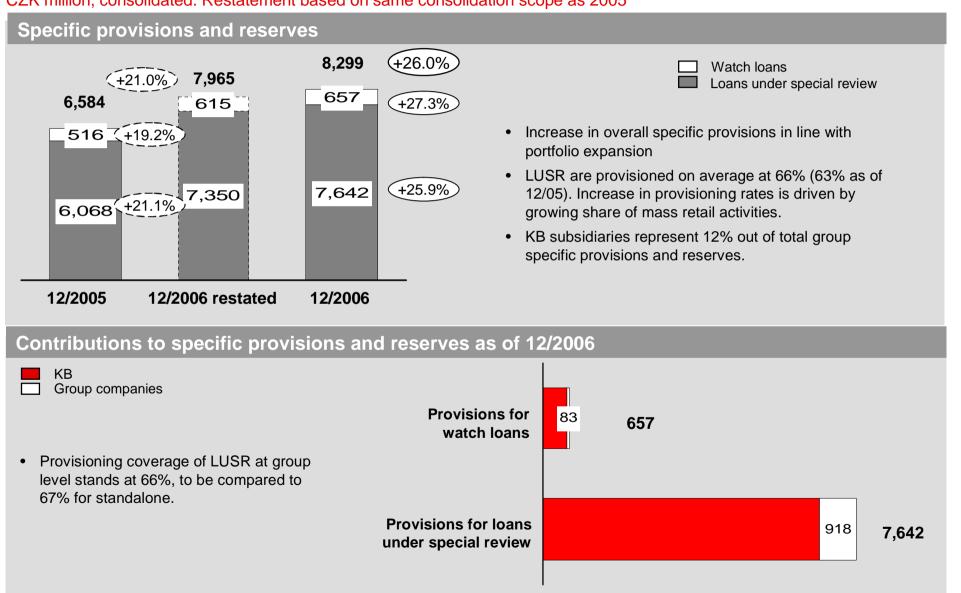




#### **KB Group Loan Coverage**

## Improved provision coverage

CZK million, consolidated. Restatement based on same consolidation scope as 2005





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# **Business performance of subsidiaries**

	ľ		1-4Q 2005	1-4Q 2006	YoY change
		§ Volume of new loans (CZK mil)	8,938	10,506	+17.5%
	<u> </u>	§ Volume of total loans (gross, CZK mil)	19,493	24,657	+26.5%
		§ Volume of new saving contracts (target sum, CZK mil)	26,448	26,586	+0.5%
MPSS		§ Saving contracts – total amount (CZK mil)	54,728	59,678	+9.0%
		§ Number of FTEs	364	361	-
		§ Number of points of sale	148	148	-
		· ·			
		§ Number of new contracts	87,738	91,478	+ 4%
DE VD		§ Number of contracts (stock)	360,873	416,757	+ 15%
PF KB		§ Assets under management (CZK mil)	15,199	18,769	+23%
		§ Number of FTEs	58	56	-
		§ Volume of new contracts (CZK mil)	2,243	3,251	+45%
ESSOX		§ Volume of total loans (gross, CZK mil)	2,462	4,066	+65%
		§ Number of FTEs	153	192	-

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# **Business performance of subsidiaries**

		1-4Q 2005	1-4Q 2006	YoY change
Factoring KB	<ul><li>§ Factoring turnover (CZK mil)</li><li>§ New contracts (number)</li><li>§ Number of FTEs</li></ul>	13,738 321 38	17,075 315 39	+24% -2% -
KBB	<ul> <li>§ Total client loans (gross, CZK mil)</li> <li>§ Total client deposits (CZK mil)</li> <li>§ Number of clients</li> <li>§ Number of FTEs</li> </ul>	2,422 2,211 1,662 88	3,031 2,424 1,419 73	+25% +10% -15%
KP	<ul> <li>§ Newly concluded policies (number)</li> <li>§ of which in life insurance</li> <li>§ of which in non-life insurance</li> <li>§ Premium written (CZK mil)</li> <li>§ of which in life insurance</li> <li>§ of which in non-life insurance</li> <li>§ Number of FTEs</li> </ul>	474,000 142,000 332,000 2,575 2,373 203 143	518,000 150,000 368,000 2,588 2,305 283 146	+9% +11% +6% 0% -3% 40%

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# **Subsidiary and associated undertakings results** As at 31 December 2006, CZK mil.

	Share of KB	Net profit	YoY	Equity	YoY	Assets	YoY
ESSOX, s.r.o. (IFRS)	50.9%	-6	+88%	1,183	-	5,106	108%
Factoring KB, a.s. *	100%	28	+56%	189	17%	2,721	25%
Komerční banka Bratislava, a.s. (IFRS)	100%	53	-	653	+12%	4,535	-6%
Penzijní fond Komerční banky, a. s. *	100%	23 **	-65%	590	-22%	19,966	20%
Bastion European Investments S.A. (IFRS)	99.98%	55	-	3,741	-	7,530	-
Komerční pojišťovna, a.s.*	49%	135	+463%	878	17%	11,629	18%
Modrá pyramida SS, a.s. *	100%	377	+39%	2,529	58%	63,741	11%
Czech Banking Credit Bureau (CAS)	20%	3	0%	5	67%	14	0%

<sup>\*</sup> Pro forma IFRS figures; \*\* KB share; PFKB net reported result CZK 528.8 million (CAS)

Note: Fully consolidated companies are: KB, PF, KBB, Factoring, Essox, Bastion European Investments





## **Unconsolidated Financial Results**

Profit and Loss Statement CZK million, audited	FY 2005	FY 2006	Change YoY
Net banking income	23,392	24,631	5.3%
Operating costs	- 11,593	- 11,609	0.1%
Net operating income	11,799	13,022	10.4%
Cost of risk	- 350	- 1,601	357.4%
Profit on subsidiaries and associates	341	6	- 98.2%
Profit before income taxes	11,790	11,427	- 3.1%
Income taxes	- 2,642	- 2,680	1.4%
Net profit	9,148	8,747	- 4.4%
Key ratios and indicators	12/ 2005	12/2006	Change YoY
Capital Adequacy (CNB)	13.6%	13.1%	
Tier 1 Ratio	13.9%	11.5%	$\longrightarrow$
Risk weighted assets (CZK billion)	248	295	19.1%
Net Interest Margin - NII/Av. Interest Bearing Assets	3.1%	3.2%	<b></b>
Cost / Income ratio	49.6%	47.1%	
Return on Average Equity (ROAE)	19.5%	17.7%	→
Return on Average Assets (ROAA)	1.9%	1.7%	
Earnings per Share - Annualized (CZK)	241	230	$\longrightarrow$
Average number of employees during the period	7,388	7,553	2.3%

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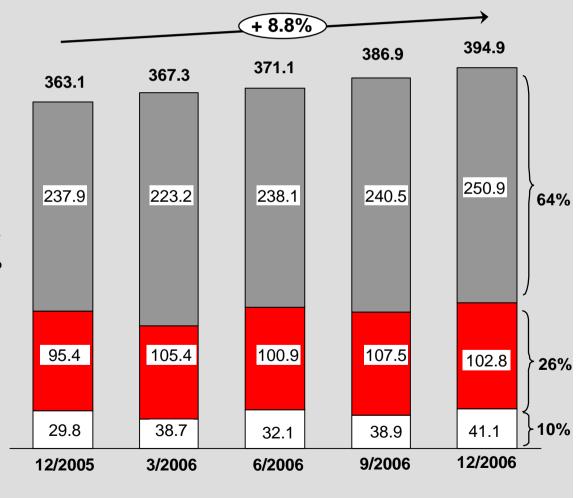


## Growth in deposits driven by current accounts

### Volume of primary client deposits (Unconsolidated, CZK billion)

- Current Accounts incl. O/N
- Term and Savings Accounts
- Loans from Customers (excl. repo transactions)

- Depositary base increased by 8.8% year-on-year
- Volumes on current accounts rose by +5.5% YoY and term accounts by 7.7%
- Deposits from individuals represent 34% share of total primary deposits reaching CZK 132.5 billion





## Loan portfolio growing in all client segments

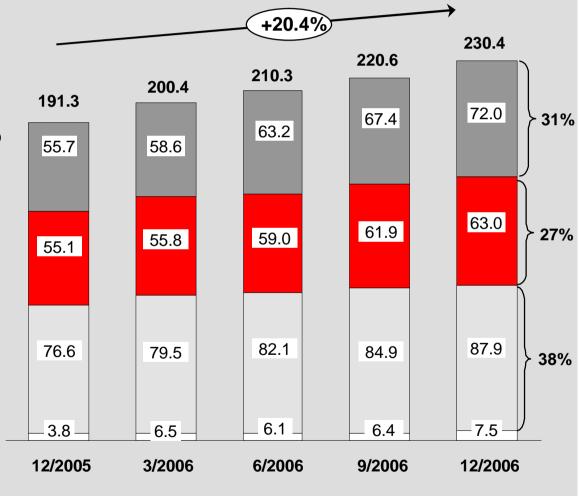
**Volume of loans \*** (Unconsolidated, CZK billion, Gross amount)



Corporates

Other

- Year-on-year growth of the loan portfolio by 20.4%
- Total **mortgage loans** amounted to CZK 60.4 billion, up 29% YoY
- Total off-balance sheet commitments to clients stood at CZK 155.6 bil. (+28% YoY), of which:
  - Undrawn limits CZK 90 bil.
  - Guarantees and irrevocable promises of loans of CZK 36 bil.



<sup>\*</sup> Including a loan to KB subsidiary Bastion El worth CZK 3.9 billion accounted in Other



# **Development since the end of 2005**

CZK million, unconsolidated

**Total shareholder's equity** as at 31 December 2005:

- 1,660

Total shareholder's equity as at 31 December 2006:

48,654

50,314

Shareholders' equity	12/2005	1/1/2006	Increase	Decrease	12/2006
Share capital	19,005	19,005	-	-	19,005
Capital and reserve funds	17,590	26,738	-	-	17,093
- Retained earnings, reserve funds and dividends	17,597	26,745	-	-9,502	17,243
- Own shares	-7	-7	-	-143	-150
Net profit	9,148	0	+8,747	-	8,747
Hedging revaluation reserve	4,152	4,152	-	-1,314	2,838
AFS securities' fair value changes	285	285	+461	-	746
Others	134	134	+91	-	225
Total Shareholders' equity	50,314	50,314	+9,299	-10,959	48,654



# **Czech Republic**

Macroeconomic indicators	2003	2004	2005	2006*	2007*
Real GDP (%)	+ 3.6	+ 4.2	+ 6.1	+ 5.8	+ 4.8
Inflation (%)	+ 0.1	+ 2.8	+ 1.9	+ 2.5	+ 1.8
Households income (%)	+ 4.8	+ 4.9	+ 4.8	+ 5.5	+ 5.5
M2 (%)	+ 6.9	+ 4.4	+ 8.0	+ 9.9	+ 9.0
3M PRIBOR (%)	2.3	2.4	2.0	2.3	2.7

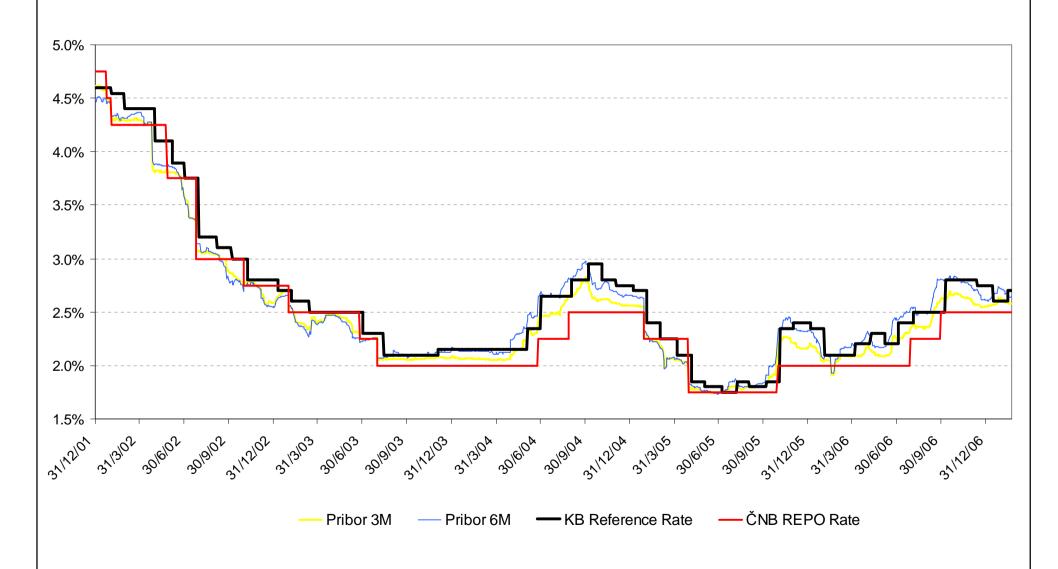
Potential of the market	2003	2004	2005	2006*
Loans/GDP (year-end)	36.9	36.3	39.7	44.2
Mortgages/GDP (year-end)	4.2	5.9	7.7	10.0
Deposits/GDP (year-end)	62.0	60.0	62.3	63.3

<sup>\*</sup> KB estimates



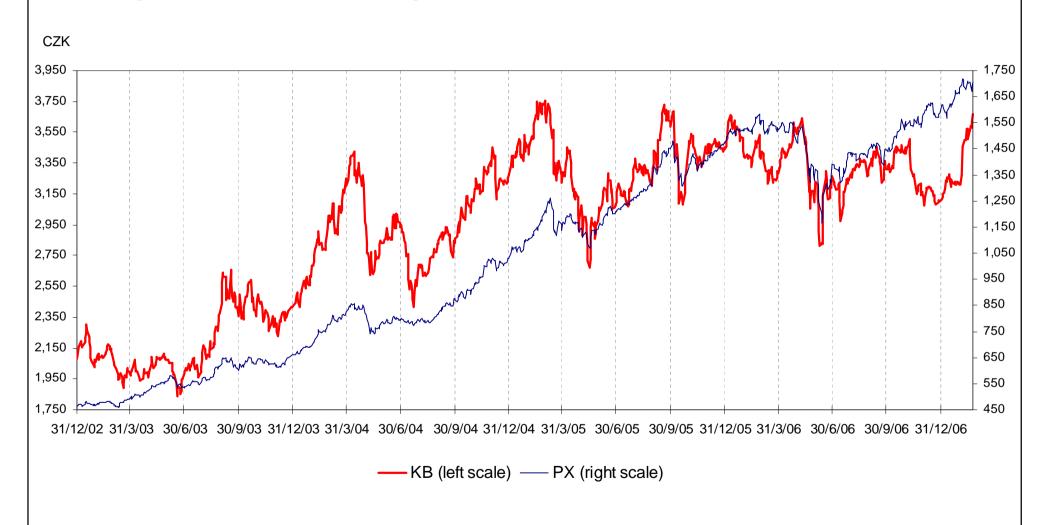


#### **Interest Rates Evolution**





# **Development of KB's share price and PX Index**



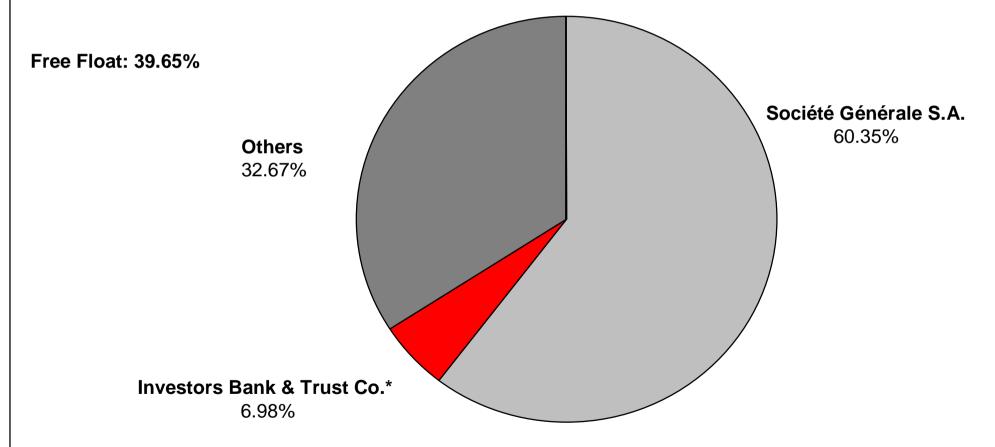




## **Structure of Shareholders**

Major shareholders of Komerční banka, a. s. as at 31 December 2006

Number of shares outstanding – 38,009,852



<sup>\*</sup> Shares held on behalf of third parties



#### **Investor Relations - Contacts**

### **JAKUB ČERNÝ**

#### **Head of Investor Relations**

Phone: +420-222 432 156

Email: jakub\_cerny@kb.cz

#### **MARTIN SKOUMAL**

#### **Investor Relations**

Phone: +420-222 432 155

Email: martin skoumal@kb.cz

#### **EMILIA ZAMPIERI**

#### **Investor Relations**

Phone: +420-222 432 734

Email: emilia\_zampieri@kb.cz

#### Komerční banka

Na Příkopě 33 P.O.Box 839 114 07 Prague 1 Czech Republic http://www.kb.cz/

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