

Komerční banka Group

Consolidated unaudited results as of 30 September 2023 and status of implementation of KB 2025 strategy



Disclaimer

This document contains a number of forward-looking statements relating to the targets and strategies of the Komerční banka Group. These statements are based on a series of assumptions, both general and specific. As a result, there is a risk that these projections will not be met. Readers are therefore advised not to rely on these figures more than is justified as the Group's future results are liable to be affected by a number of factors and may therefore differ from current estimates.

Readers are advised to take into account factors of uncertainty and risk when basing their investment decisions on information provided in this document.

Results and ratios in this presentation are as of 30 September 2023, unless stated otherwise.

Komerční banka, a.s., public limited company with registered office: Prague 1, Na Příkopě 33/969; identification number: 45 31 70 54; registered in the Commercial Register maintained by the Municipal Court in Prague, Section B, file 1360



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First nine months of 2023: Solid delivery amidst stagflationary economy

Nine months 2023

Group net income

CZK 12.4 billion

-4.9% year on year CZK 65.40 per share

ROE

13.5%

13.8% IFRIC linearised

Cost/Income ratio

48.2%

47.0% IFRIC linearised

Third quarter 2023

Group net income

CZK 4.3 billion

-5.7% quarter over quarter CZK 22.59 per share

ROE

14.2%

Cost/Income ratio

44.0%

Solid business performance

Client loans

+2.7% YoY **+1.7%** QoQ

Faster consumer lending

Deposits

+1.2% YoY **+2.8%** QoQ Solid growth year-to-date

Other AUM

+14.7% YoY **+2.2%** QoQ

Loan to deposit ratio

79.3% (excluding repo operations)

Strong balance sheet

Liquidity coverage ratio

157%

Total capital ratio

20.2%

Core Tier I ratio

19.6%

Cost of risk

-16 bps Net release

• Following introduction of the 'New Era of Banking Written by KB' in April, more than 50,000 clients had enrolled in the new digital bank by September 2023



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Czech economy looking for growth impetus

GDP in 3Q 2023¹ down -0.3% QoQ and down -0.6% YoY. Economic activity hindered mainly by weak household consumption and investments, while net exports contribute positively YoY, but negatively QoQ

Industrial production supported by car production. Czech car production in 9M 2023 up by 11.7% YoY. Construction still sluggish due to higher cost of financing and overall economic uncertainty

Tight labour market. Unemployment rate at 2.5% in August 2023.² Wages in 2Q 2023 up +7.7% YoY nominal but down -3.1% YoY in real terms

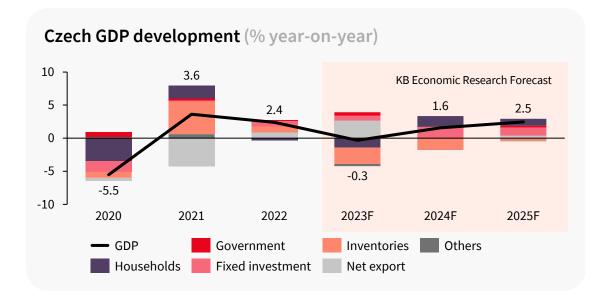
Consumer price inflation at 6.9% YoY in September (-0.7 % MoM), retreating steadily. HICP (Eurostat) at 10.1% YoY in August

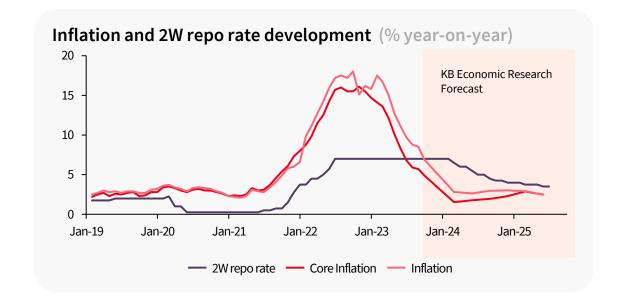
As of 29 September 2023, at 24.3 CZK per EUR, CZK v. EUR weaker by 2.6% QoQ but stronger by 0.9% YoY

CNB's main policy rate (2W repo rate) at 7% since June 2022. As of 29 September 2023, 3M PRIBOR at 7.1% (-16 bps YoY). IRS curve stays inverted albeit 5y-10y spread has narrowed: 5Y at 4.6% (-91 bps YoY) and 10Y IRS at 4.5% (-56 bps YoY). 10Y CZGB at 4.9% (-39 bps YoY)

Notes: Source of indicators Czech Statistical Office, CNB, unless stated otherwise.

- 1) According to flash estimate of the Czech Statistical Office, published on 31 October 2023;
- 2) According to Eurostat, seasonally adjusted







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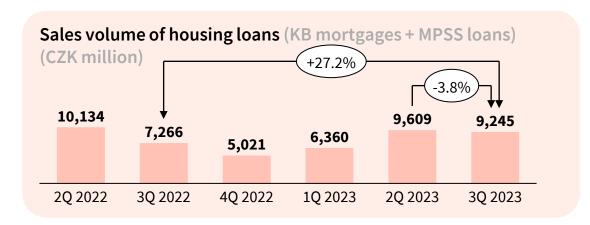


Total loans to clients up 2.7%

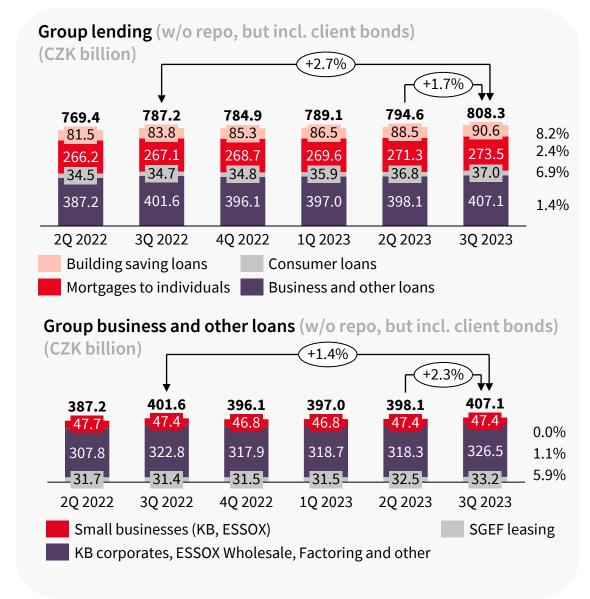
Net loans to deposits ratio at 79.3%. Liquidity coverage ratio 157%

Consumer lending driven by successful offer of flexible loans granted online and at branches, seasonal slowdown in summer

Housing loans (mortgages + building society loans) up 3.8%. New sales of housing loans stabilising before potential upcoming catalysts



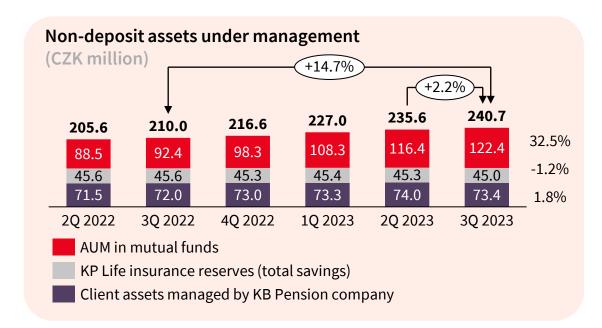
Business lending growth influenced by subdued investment activity of corporations, lower need for working capital financing, effects of FX rate fluctuations* on CZK value of EUR denominated business loans, and selective approach of the bank

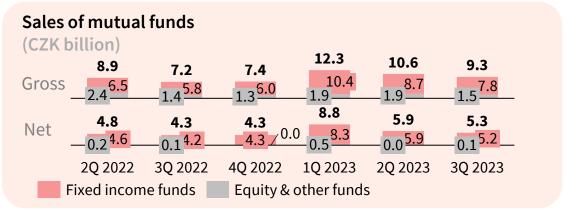


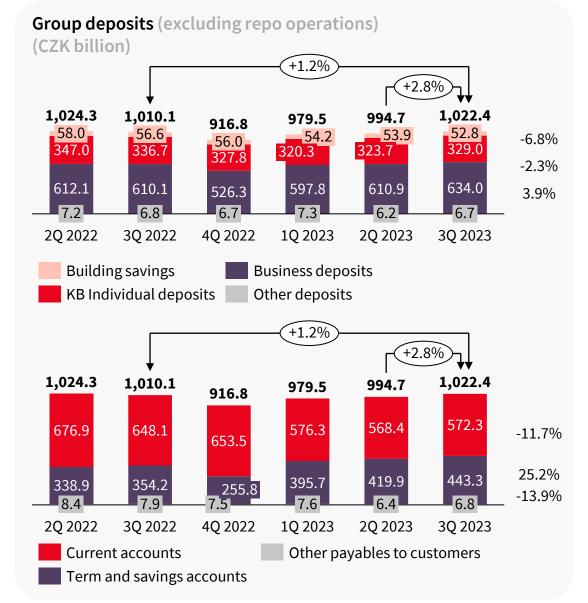


^{*} Negative contribution from 0.9% YoY appreciation of CZK v. EUR represents 0.2% of total lending. Positive contribution from 2.6% QoQ depreciation of CZK in 3Q 2023 represents 0.7% of total loans

Deposits +1.2%, other AUM up 14.7% YoY









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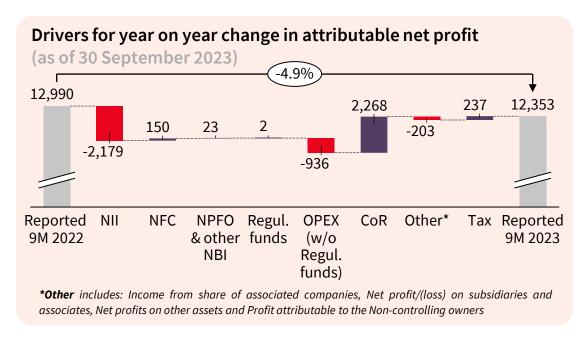
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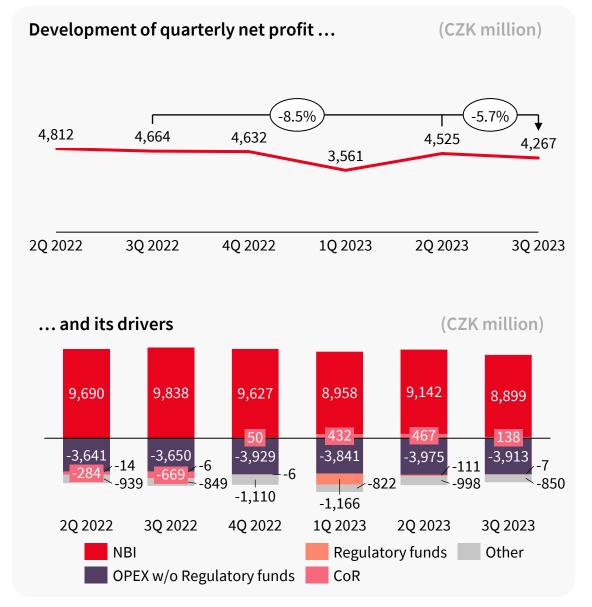
Normalisation of NII, better non-interest revenues, non-recurring provision releases



Profitability indicators for 9M 2023 (annualised)

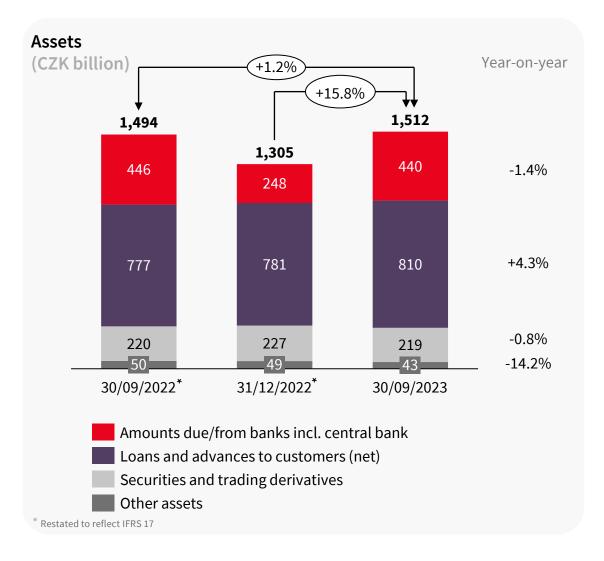
	Return on	Return on	Return on	Return on avg.
	avg. equity	avg. Tier 1	avg. tangible	assets (ROA)
	(ROE)	capital (RoT1)	equity (ROTE)	
Reported	13.5%	16.3%	15.1%	1.2%
Adj. for IFRIC 21*	13.8%	16.6%	15.5%	1.2%

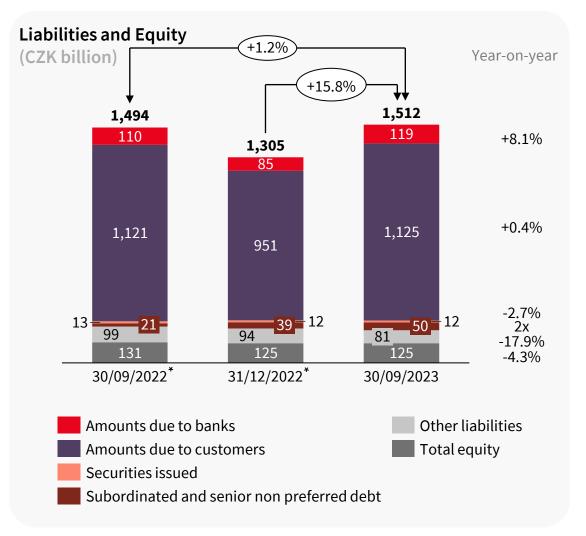
^{*} Assuming linear accrual of regulatory funds charges over the whole year (IFRIC 21 linearisation)





Balance sheet up by 1.2% year-on-year







Capital position strong

Total capital adequacy at 20.2% over the applicable minimum of 17.4%

CET 1 ratio at 19.6% over the required 12.7% (minimum T1 at 14.7%)

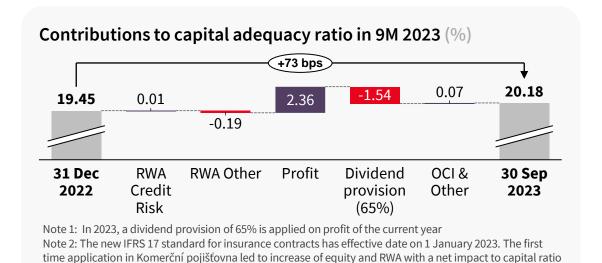
Dividend provision of 65% booked in 9M 2023 represents CZK 42.52 per share

By 30 September 2023, KB has taken EUR 1,950 million of senior non-preferred loans in order to gradually meet MREL target by 31 December 2023

MREL adequacy at 29.2% (vis-à-vis 21.2% MREL requirement as of 31 December 2023, 27.7% expected total (MREL+CBR) requirement)

	30-Sep-22	31-Dec-22	30-Sep-23
Total capital adequacy	21.1%	19.5%	20.2%
Core Tier 1 ratio	20.5%	18.9%	19.6%
Total capital (CZK billion)	110.7	101.7	106.5
CET1 capital (CZK billion)	107.6	98.6	103.6
Total RWA (CZK billion)	525.7	523.0	527.6
Credit RWA (CZK billion)	432.2	430.8	433.7
RWA / Total assets	35.2%	40.1%	34.9%

Contributions to shareholders' equity in 9M 2023 (CZK million) -11,411 125,108 124,676 -473 -37 1 Jan 2023 YtD profit Dividends Revaluations* Minority 30 Sep 2023 interest * Re-measurement of securities, cash flow hedges, FX positions, pension benefits and equity stakes in associates Note: First time adoption of IFRS 17 in Komerční pojišťovna led to CZK 1,241 million increase in consolidated equity as of 31 December 2022





of +12 bps as of 31 December 2022

Stabilising deposit rates, mortgage spreads

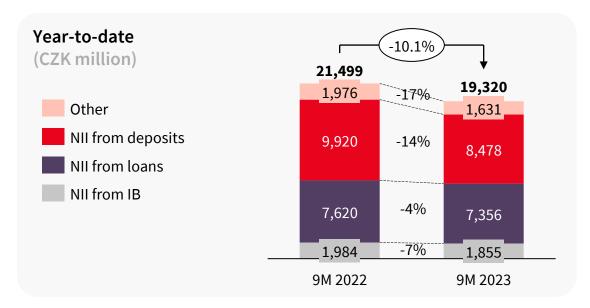


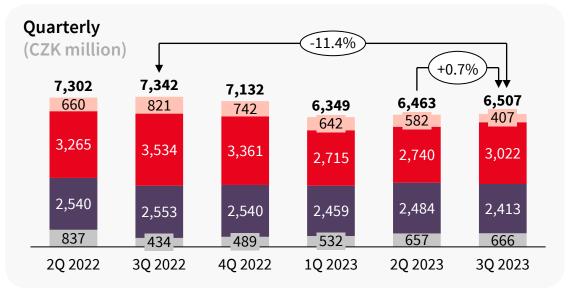
NII from deposits – lower spreads due to higher average cost of deposits offset by growth in volumes

NII from loans – average spreads drifted lower but mortgage spreads stabilising NII from Investment banking – solid result, influenced by narrowed interest rate differential between CZK and EUR

Other NII - affected by cost of MREL









Positive trend in fees

Transaction fees

Transaction activity increasing for non-cash transaction categories, mainly for card payments

Deposit product fees

Stable client base overall, effect from commenced migration of clients to New Era subscription plans still immaterial

Loan fees

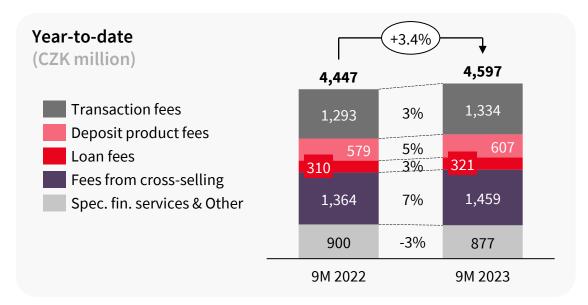
Growth driven by consumer and small business lending

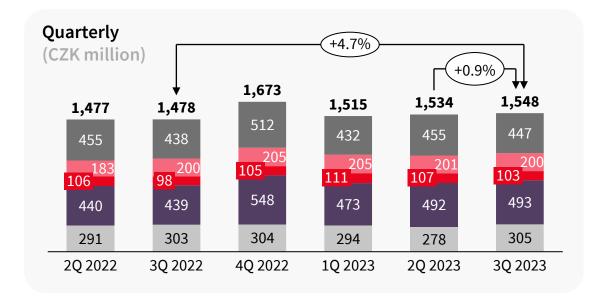
Fees from cross-selling

Better income from mutual funds and insurance products

Specialised financial services and other fees

Lower YoY contribution from debt capital markets services, better income from bank guarantees







Client activity in Q3 affected by soft real economy

Capital markets

Client activity in 3Q 2023 reflecting slower real economy, weak confidence levels and lower volatility of FX & interest rates

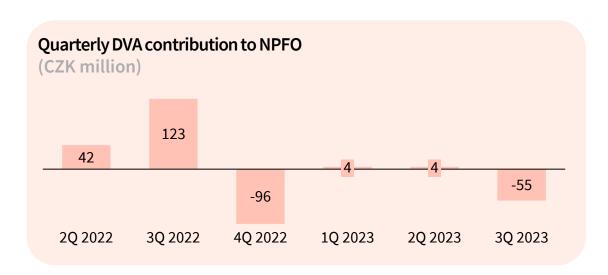
Successful offer of tailored hedging strategies for SME clients, particularly those based on FX options

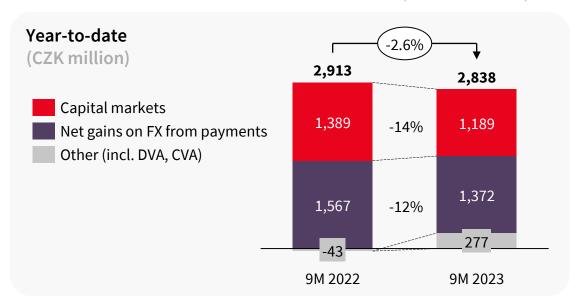
Net gains on FX from payments

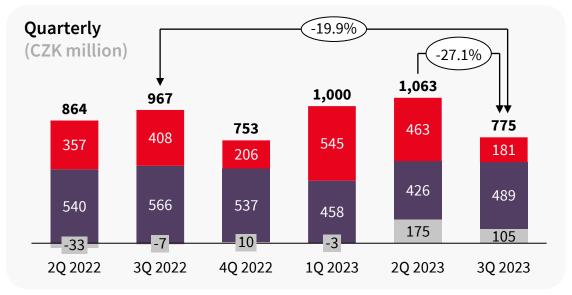
Result from currency conversions reflecting seasonality of travelling, transaction activity and adjusted spreads

Other NPFO

Contribution from sale of bonds from banking book









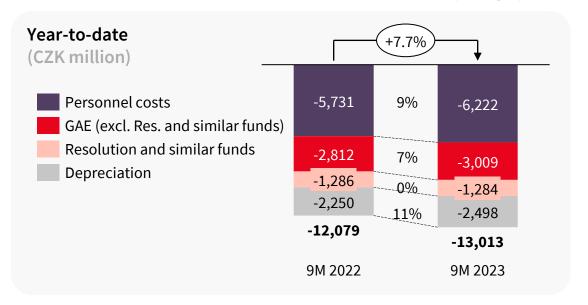
Operating expenditures absorbing inflation and transformation costs

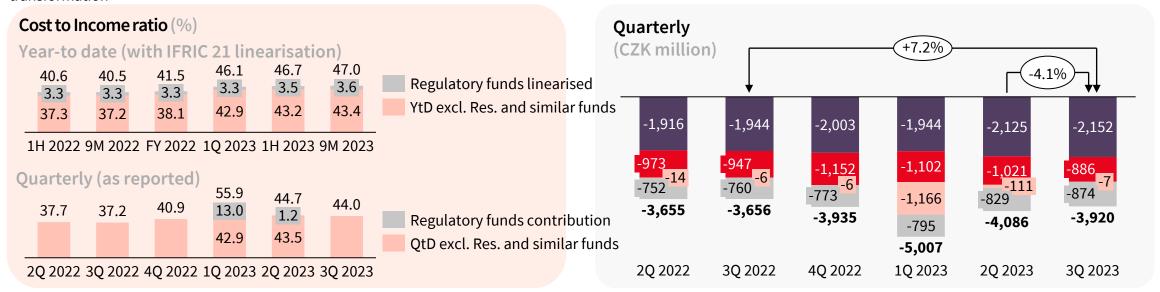
Personnel expenses - number of employees (average FTE) in 9M 2023: 7,541 (+0.6 YoY) as decreasing staff numbers in support functions and distribution were temporarily offset by hiring and insourcing of IT specialists

Administrative costs – YoY increase driven by IT support, marketing, real estate costs, IT support and overall inflation. GAE in 3Q 2023 lower due to marketing and some timing differences in recognition

Regulatory funds – Year-to-date volume including temporary increase in Deposit Insurance levy to 5.9 bps from 4.4 bps following failure of Sberbank CZ in 2022

D&A – growth in amortisation of intangible assets reflecting investments in digital transformation







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3Q 2023 Asset quality

Loan portfolio up by 2.7% YoY and 1.7% QoQ

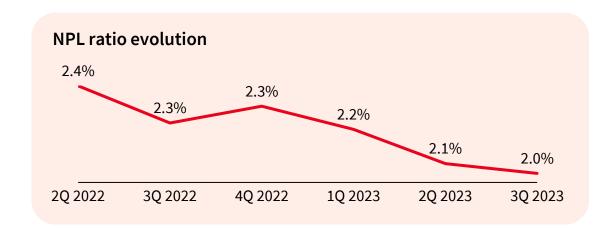
Resilient and stable credit risk profile

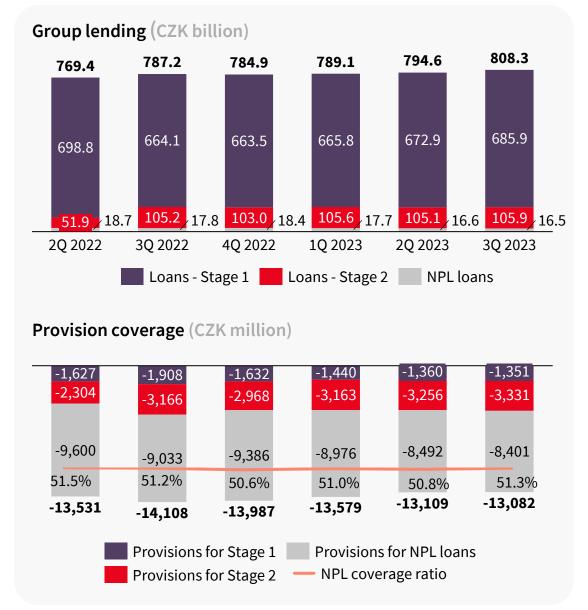
- Stage 2 share at 13%
- NPL ratio at 2%

Continued low default intensity in all segments

Continued strong recoveries levels, illustrated by the successful resolution of a few NPL corporate exposures across 2023

Stable NPL provision coverage (50% range)







3Q 2023 Cost of risk development

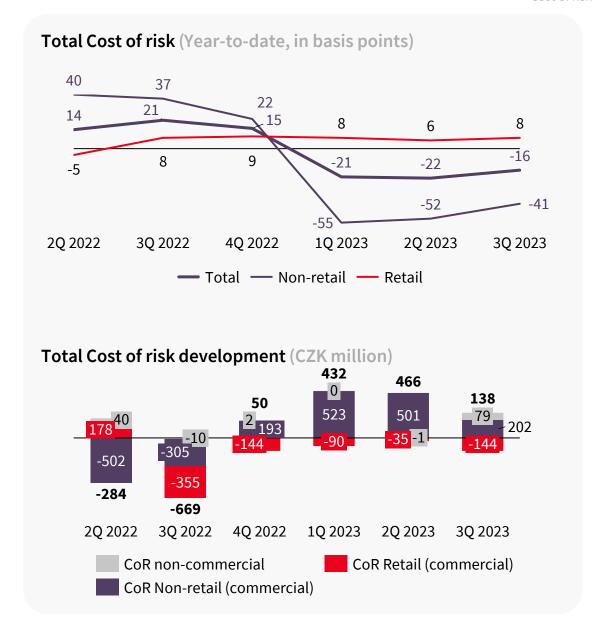
3Q 2023 CoR net release at CZK 138 million

CZK 202 million net release recorded on non-retail exposures driven by resolution of a few corporate NPL exposures

Low net creation recorded on retail portfolios at CZK 144 million

CZK 79 million net release thanks to income from bankruptcy proceedings of one legacy case

No reduction of the 2021-2022 inflation reserves in 3Q 2023





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Outlook for the rest of 2023

The below text updates and replaces outlook for 2023 first presented on 8 February 2023 alongside release of KB's full year 2022 results and updated on 12 May and 3 August 2023. Investors are advised to consider high level of uncertainty and risks when formulating their investment decisions

Macro-economic assumptions

- Czech economic output expected to contract marginally in 2023. A gradual recovery in household consumption should be underpinned by renewed growth in real wages. Unemployment will remain low
- Rapid disinflation to continue, despite comparison base effect from caps on energy prices in the last part of 2022. The average CPI for 2023 still to exceed 10%
- CNB's repo rate expected to remain at 7% for the rest of the year

Banking market outlook

- · Lending market to grow at a mid-single-digit pace, both in retail and corporate segments, with relatively faster unsecured consumer lending
- Bank deposits market should grow at mid- to high- single digits pace, similar in retail as well as corporate segments

KB business outlook

- Group's lending should grow at a low- to mid-single-digit rate. The new sales of housing loans are not expected to accelerate further before potential upcoming catalysts expected in 2024. Consumer lending to increase faster. Corporate lending should expand at mid-single digits
- Total deposits expected to expand at mid-single-digit pace. Deposits of corporations may grow somewhat faster than volumes in retail. Term deposits to still grow faster than current accounts
- Implementation of KB 2025 strategy, accelerating migration of retail clients and new features in the new digital bank (NDB) for retail, launch of one mortgage factory, preparations for NDB rollout in small business and corporate segments

KB financial outlook

- Revenues should decline at a mid-single-digit rate compared to 2022 level, due to NII retreating by a tenth on lower spreads and termination of remuneration of mandatory minimum reserves. NFC should improve by mid-single digits, driven by volumes in mutual funds. NPFO should grow slightly
- OPEX to remain under tight control, to grow by high-single digits in spite of still high inflation and transformation costs. Increase in average salaries by 5%, optimisation of management and support functions across KB Group
- · Cost of risk for the full year 2023 is expected around zero basis points, i.e. visibly below the expected through-the-cycle range

Potential risks to the outlook

• Further escalation of war in Ukraine; Worsening of external economic environment; Rapid decline in consumption; Abrupt changes to relevant interest or FX rates or to fiscal policy, including to government supported financial schemes; Shortages of energy or other key industrial inputs



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KB 2025 Strategic Framework



"Building together with our clients a **better and sustainable future** through **responsible** and **innovative financial** solutions."

Vision

"Leader in **new era of banking**, for **2 million** active clients."

Pillars	Growth	Helpfulness	Responsibility
Company objectives	 Digital bank for people with aspiration New sources of revenues One mortgage factory Market leader for corporate clients 	 Agile, adaptive & effective organization Fully digital sales & services, data driven 	 Next Gen CSR / Sustainable KB Risk management 2.0 Operational efficiency



Deliveries in Year 3 of KB 2025 Plan











- Marketable retail bank introduced in April; client proposition based on subscription plans; significantly simplified product catalogue; more than 50,000 clients enrolled by 30 September 2023
- New TSYS Prime payment card platform operational; payment processing centralisation into Valentic payment hub
- Development capacities being refocused on new digital bank for corporate clients
- Total digital sales ratio (in Individuals segment) at 34.2% up by 11 pps, of which 26.5% end-to-end digital, up by 10 pps
- The digital acquisition share reached 13.7% in 3Q 2023 thanks to New Era roll out in April 2023
- End-to-end digital sales of consumer loans represents 70% of total sales. E2E sales of New Era tariffs at 59% of total sales
- Participation of KB's clients on senior financing or equity investments in real estate projects via UPVEST platform. Some 8,000 clients invested nearly CZK 8 billion
- Synergetic co-operation between financing, leading to 70% year on year growth in revenues
- Turnover of **vroger** online factoring platform up 30% year on year
- International expansion of
 Lemonero provider of financing to e-shops to Benelux
- New direct payment service and top global payment gate operators as clients of open banking aggregation platform
- New core and front office system for KB Group housing loans being launched
- All housing loans specialists integrated in Modrá pyramida
- Ongoing digitalisation of communication with corporate clients
- New programmes from European Investment Fund administered by KB
- Development of new digital tools for investment banking front-office



Deliveries in Year 3 of KB 2025 Plan



- Scope 1+2 emissions in 2022 down by 44% compared to 2019, at 13.5 kg CO₂ eq. per client
- The outstanding volume of ESG compliant loans to corporate clients up by 32.7% YoY to CZK 53.3 billion
- MSCI ESG rating at AA, S&P Global CSA Score 54, FTSE4Good score 3.7
- KB car fleet comprising 211 battery electric vehicles and KB operating 210 EV charging stations
- Shared questionnaire on ESG prepared under Czech Banking Association, six major banks sharing data in a pilot run



AGILE, ADAPTIVE & EFFECTIVE ORGANISATION

- Insourcing of personnel with valuable development and analytical know-how
- Consolidated internal incubator programme in order to increase share of internal tech talent
- Gradual rollout of DevOps concept, increasing number of releases per year



RISK MANAGEMENT 2.0

- Climate risk measures ESRM system in Corporate banking, Climate Vulnerability Indicator, building of data infrastructure
- Upcoming deployment of digital income verification and solvency assessment as enabler for stronger origination capacity in the area of consumer financing
- Stronger capabilities in the area of digital fraud risk management for retail segments



OPERATIONAL EFFICIENCY

- Average number of FTE in 9M 2023 down by -7.7% v FY2019. No. of branches in 9/2023 down by 130 (-38.0% v. 12/2019)
- Sharing of ATM networks for withdrawals with three other banks, contract signed by all four banks for deposit function in shared ATMs from 2024
- OneGroup project outsourcing of Factoring KB's support functions to KB completed, selected functions from KB Penzijní společnosti (pension company) and Modrá pyramida to follow
- Group Consumer Lending project simplification of KB Group product portfolio, harmonising omnichannel distribution, effective product development and marketing
- KB Poradenství agent distribution network for KB Group based on the network of Modrá pyramida



Interim delivery on operational targets

MAIN OPERATIONAL TARGETS *	2019	2022	SEP-2023	TARGET 2025	
CLIENT SATISFACTION (NPS) - INDIVIDUALS - SMALL BUSINESSES - MID-SIZED CORPORATIONS - LARGE CORPORATES	32 32 35 58	38 31 42 59	41 33 pending pending	50 50 50 50	 Retail NPS: further improved satisfaction with services on the branch, continued excellent satisfaction with contact centres, day-to-day banking, card payments Corporate segments NPS: Leading market position maintained, measurement pending
BANK CLIENTS (NUMBER)	1,664,000	1,652,000	1,665,000	>2,000,000**	 Onboarding and migration of clients to new digital bank started in April 2023
BANK BRANCHES	342	219	212	200	 Remodelling branches in new design, switching part of network to cash-less, support by remote advisory
EMPLOYEES (FTE NUMBER)	7,210	6,553	6,475	5,500	• Optimization through digitization and automation, branch reduction. Insourcing of IT & data know-how
EMPLOYEE ENGAGEMENT	78	79	78	83	 Smart office, remote medical assistance, legal and life counselling, education portal, sick days and free volunteering day, car sharing for employees
ESG ASSESSMENT (FTSE4GOOD INDEX SCORE)	3.3	3.6	3.7	4	 MSCI ESG rating 'AA' FTSE4Good Score 3.7 S&P Global ESG Score 51

^{*} Bank only



^{**} Including contribution from non-organic growth

Growth and financial targets for 2025

- Revenue growth expected to accelerate mainly from 2025 with the data driven digital sales & advisory model in the new digital bank, as well as new sources of revenues
- Operating expenditures in 2025 expected at similar level as in 2023 thanks to ongoing efficiency measures and lower number of employees, from 2025 also expected lower contribution to the Resolution Fund. Savings from decommissioning of some components of the legacy banking infrastructure to accrue mainly from 2026
- Profit growth potential in 2023-2025 limited by "windfall" tax at incremental 60% rate. Corporate income tax to be increased to 21% from 19% from 2024
- Limited visibility regarding accretive non-organic growth opportunities by 2025
- Growth of risk-weighted-assets to be kept at optimum pace from the perspective of creating shareholder value
- Volume and structure of capital to be further optimised at the level surely and safely meeting actual and foreseen regulatory requirements
- Key risks include significant worsening of macroeconomic development, unexpected increase in regulatory requirements and bank levies, adverse competitive dynamics

	2019	2022	9M 2023	AMBITION 2025	
COST-TO-INCOME *	45.8%	41.5%	47%**	~40%	 Positive trajectory expected in 2024-25 with new revenues and savings from operating efficiency measures and lower regulatory charges
RETURN ON EQUITY*	14.5%	14.4%	13.8%**	~15%	

^{*} KB Group



^{**} IFRIC linearised

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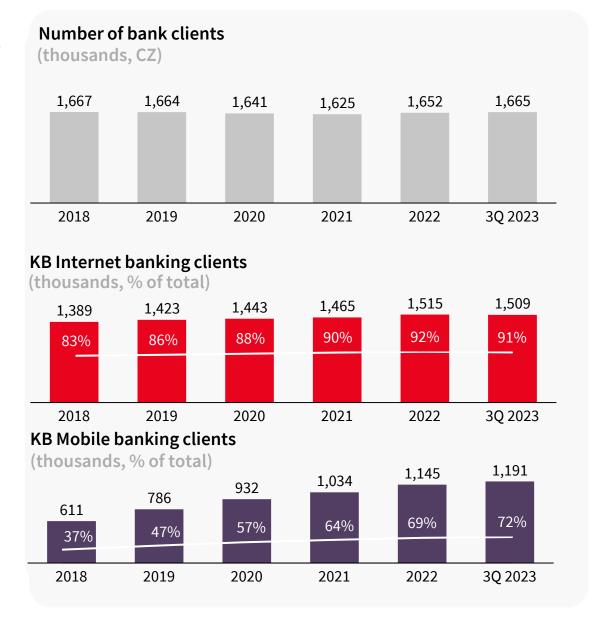
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Number of clients and distribution network

30-Sen-22 30-Sen-23

	30-Sep-22	30-Sep-23	YOY
Number of clients			
KB Group's clients	2,246,000	2,218,000	-28,000
Komerční banka	1,651,000	1,665,000	14,000
individual clients	1,407,000	1,421,000	14,000
 internet banking clients 	1,509,000	1,509,000	0
 mobile banking clients 	1,122,000	1,191,000	69,000
Modrá pyramida	464,000	438,000	-26,000
KB Penzijní společnost	509,000	482,000	-27,000
ESSOX (Group)	133,000	132,000	-1,000
Distribution network			
KB Retail branches	218	212	-6
Modrá pyramida points of sale	195	201	6
SGEF branches	9	9	0
ATMs (KB network)	862	821	-41
of which deposit-taking	521	521	0
of which contactless	643	679	36
ATMs (Total shared network)	1,420	2,012	592
Number of active debit cards	1,464,000	1,499,000	35,000
Number of active credit cards	191,000	212,000	21,000
Number of cards virtualized into payment apps	480,000	636,000	157,000
KB key authentication users	1,065,000	1,166,000	100,000





Income statement

(CZK million, unaudited)	9M 2022*	9M 2023	YoY
Net interest income	21,499	19,320	-10.1%
Net fee & commission income	4,447	4,597	3.4%
Net profit of financial operations	2,913	2,839	-2.5%
Dividend and other income	146	243	66.4%
Net banking income	29,005	26,999	-6.9%
Personnel expenses	-5,731	-6,222	8.6%
General admin. expenses (excl. regulatory funds)	-2,812	-3,009	7.0%
Resolution and similar funds	-1,286	-1,284	-0.2%
Depreciation, amortisation and impairment of operating assets	-2,250	-2,498	11.0%
Total operating expenses	-12,079	-13,013	7.7%
Operating profit	16,926	13,986	-17.4%
Operating profit Cost of risk	16,926 -1,231	13,986 1,037	-17.4% +/-
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Cost of risk	-1,231	1,037	+/-
Cost of risk Net operating income	-1,231 15,695	1,037 15,024	+/- -4.3%
Cost of risk Net operating income Income from share of associated companies	-1,231 15,695 165	1,037 15,024 208	+/- - 4.3% 26.1%
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates	-1,231 15,695 165 73	1,037 15,024 208 0	+/- - 4.3% 26.1% n.a.
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates Net profits on other assets	-1,231 15,695 165 73 136	1,037 15,024 208 0 -6	+/- - 4.3% 26.1% n.a. +/-
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates Net profits on other assets Profit before income taxes	-1,231 15,695 165 73 136 16,069	1,037 15,024 208 0 -6 15,225	+/4.3% 26.1% n.a. +/5.3%
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates Net profits on other assets Profit before income taxes Income taxes	-1,231 15,695 165 73 136 16,069 -2,930	1,037 15,024 208 0 -6 15,225 -2,693	+/4.3% 26.1% n.a. +/5.3% -8.1%

^{*} Restated to reflect IFRS 17



Income statement

(CZK million, unaudited)	3Q 2022*	2Q 2023	3Q 2023	YoY	QoQ
Net interest income	7,342	6,463	6,507	-11.4%	0.7%
Net fee & commission income	1,478	1,534	1,548	4.7%	0.9%
Net profit of financial operations	967	1,063	776	-19.8%	-27.0%
Dividend and other income	50	81	69	38.0%	-14.8%
Net banking income	9,838	9,142	8,899	-9.5%	-2.7%
Personnel expenses	-1,944	-2,125	-2,152	10.7%	1.3%
General admin. expenses (excl. regulatory funds)	-947	-1,021	-886	-6.4%	-13.2%
Resolution and similar funds	-6	-111	-7	16.7%	-93.7%
Depreciation, amortisation & impairment of op. assets	-760	-829	-874	15.0%	5.4%
Total operating expenses	-3,656	-4,086	-3,920	7.2%	-4.1%
Operating profit	6,181	5,056	4,979	-19.4%	-1.5%
Operating profit Cost of risk	6,181 -669	5,056 467	4,979 138	- 19.4 %	-1.5% -70.4%
		<u> </u>			
Cost of risk	-669	467	138	+/-	-70.4%
Cost of risk Net operating income	-669 5,512	467 5,522	138 5,118	+/- -7.1%	-70.4% - 7.3%
Cost of risk Net operating income Income from share of associated companies	-669 5,512 57	467 5,522 65	138 5,118 81	+/- - 7.1% 42.1%	-70.4% - 7.3% 24.6%
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates	-669 5,512 57 73	467 5,522 65 0	138 5,118 81 0	+/- -7.1% 42.1% n.a.	-70.4% - 7.3% 24.6% n.a.
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates Net profits on other assets	-669 5,512 57 73 15	467 5,522 65 0 -6	138 5,118 81 0 1	+/7.1% 42.1% n.a93.3%	-70.4% -7.3% 24.6% n.a. +/-
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates Net profits on other assets Profit before income taxes	-669 5,512 57 73 15 5,657	467 5,522 65 0 -6 5,581	138 5,118 81 0 1 5,199	+/7.1% 42.1% n.a93.3% -8.1%	-70.4% -7.3% 24.6% n.a. +/6.8%
Cost of risk Net operating income Income from share of associated companies Net profit/(loss) on subsidiaries and associates Net profits on other assets Profit before income taxes Income taxes	-669 5,512 57 73 15 5,657 -950	467 5,522 65 0 -6 5,581 -999	138 5,118 81 0 1 5,199 -861	+/7.1% 42.1% n.a93.3% -8.1% -9.4%	-70.4% -7.3% 24.6% n.a. +/- -6.8% -13.8%

^{*} Restated to reflect IFRS 17



Balance sheet

(CZK million, unaudited)	30-Sep-22 [*]	31-Dec-22 [*]	30-Sep-23	YoY rel.	YoY abs.	Ytd rel.	Ytd abs.
Assets	1,493,670	1,305,304	1,512,109	1.2%	18,439	15.8%	206,805
Cash and current balances with central bank	25,497	14,190	11,590	-54.5%	-13,907	-18.3%	-2,600
Loans and advances to banks	420,753	233,398	428,191	1.8%	7,438	83.5%	194,793
Loans and advances to customers (net)	776,560	781,463	810,314	4.3%	33,754	3.7%	28,851
Securities and trading derivatives	220,415	226,848	218,718	-0.8%	-1,697	-3.6%	-8,130
Other assets	50,444	49,404	43,296	-14.2%	-7,148	-12.4%	-6,108
Liabilities and shareholders' equity	1,493,670	1,305,304	1,512,109	1.2%	18,439	15.8%	206,805
Liabilities and shareholders' equity Amounts due to banks	1,493,670 109,738	1,305,304 85,176	1,512,109 118,659	1.2% 8.1%	18,439 8,921	15.8% 39.3%	206,805 33,483
Amounts due to banks	109,738	85,176	118,659	8.1%	8,921	39.3%	33,483
Amounts due to banks Amounts due to customers	109,738 1,120,532	85,176 950,692	118,659 1,124,553	8.1% 0.4%	8,921 4,021	39.3% 18.3%	33,483 173,861
Amounts due to banks Amounts due to customers Securities issued	109,738 1,120,532 12,587	85,176 950,692 12,156	118,659 1,124,553 12,246	8.1% 0.4% -2.7%	8,921 4,021 -341	39.3% 18.3% 0.7%	33,483 173,861 90
Amounts due to banks Amounts due to customers Securities issued Subordinated and senior non preferred debt	109,738 1,120,532 12,587 20,885	85,176 950,692 12,156 38,694	118,659 1,124,553 12,246 50,083	8.1% 0.4% -2.7% >100%	8,921 4,021 -341 29,198	39.3% 18.3% 0.7% 29.4%	33,483 173,861 90 11,389

^{*} Restated to reflect IFRS 17



Capital & profitability indicators

		Reported		•	or IFRIC 21 sation*
(year-to-date, IFRS 9)	30-Sep-22	31-Dec-22	30-Sep-23	30-Sep-22	30-Sep-23
Capital adequacy	21.1%	19.5%	20.2%		
Tier 1 ratio = Core Tier 1 ratio	20.5%	18.9%	19.6%		
Risk weighted assets for credit risk (CZK billion)	432.2	430.8	433.7		
Net interest margin, annualised	2.3%	2.4%	2.0%		
Loan (net) / deposit ratio (excl. repo with clients)	76.9%	85.2%	79.3%		
Cost / income ratio	41.6%	41.5%	48.2%	40.5%	47.0%
Return on average equity (ROAE), annualised	13.8%	14.3%	13.5%	14.0%	13.8%
Return on average Tier 1 capital	16.6%	17.6%	16.3%	16.9%	16.6%
Return on average tangible equity (ROTE)	15.2%	15.9%	15.1%	15.5%	15.5%
Return on average assets (ROAA), annualised	1.3%	1.4%	1.2%	1.3%	1.2%
Earnings per share (CZK), annualised	92	93	87	94	89
Average number of employees during the period	7,496	7,503	7,541		

^{*} Adjusted for linearised IFRIC 21 charges for regulatory funds Net interest margin = Annualised Net interest income / Average interest earning assets



9M 2023 Cost of risk structure

Key components	Contribution to 9M 2023 CoR (bps)
Non-retail NPL portfolio	-21 bps
Retail NPL portfolio	3 bps
Non-retail performing portfolio (Stage 1 & 2)	1 bps
Retail performing portfolio (Stage 1 & 2)	1 bps
Total	-16 bps



Business performance of subsidiaries (1/2)

	9M 2022	9M 2023	YoY
Modrá pyramida (100%)			
#2 building savings & loans company			
Volume of new loans (CZK million)	13,361	7,541	-44%
Volume of total loans (gross, CZK million)	83,761	90,607	8%
Volume of deposits (CZK million)	56,586	52,759	-7%
Number of clients	464,108	437,706	-6%
Average number of FTEs	338	462	37%
Number of points of sale	195	201	3%
KB Penzijní společnost (100%)			
a manager of pension funds			
Number of new contracts	28,867	32,831	14%
Number of clients	508,780	482,025	-5%
Assets under management (CZK million)	72,026	73,358	2%
of which in Transformed fund	57,795	53,094	-8%
Average number of FTEs	49	51	4%
ESSOX (50.93%)			·
#2 non-bank consumer lender and car financing company			
Volume of total loans (gross, CZK million)	18,661	20,871	12%
Number of active clients	133,115	131,857	-1%
Average number of FTEs	375	349	-7%

 $^{^{\}star}$ Influenced by centralisation of housing loans production for KB Group in Modrá pyramida



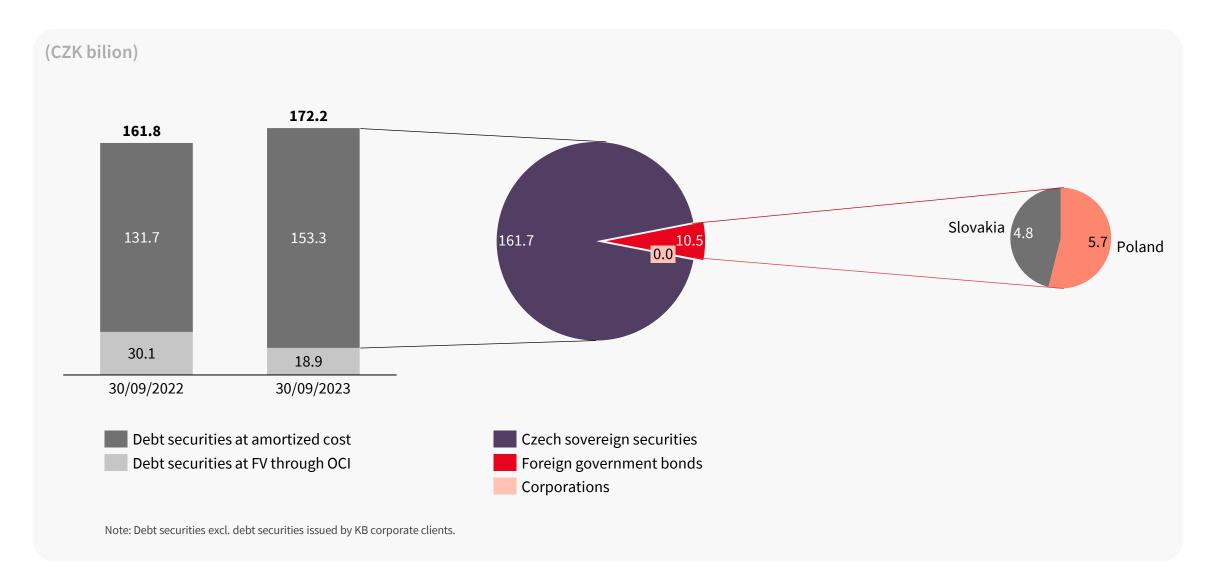
Business performance of subsidiaries (2/2)

	9M 2022	9M 2023	YoY
Factoring KB (100%)			
#1 on the Czech factoring market			
Factoring turnover (CZK million)	56,582	53,856	-5%
Volume of total financing (gross, CZK million)	9,789	8,977	-8%
Average number of FTEs	42	14	-67%
KB Pojišťovna (49%)			
a universal insurance company			
Volume of technical reserves - Saving (CZK million)	45,567	45,022	-1%
Gross written premium (CZK million)	5,733	4,824	-16%
of which in life insurance	5,090	4,036	-21%
of which in non-life insurance	642	788	23%
Average number of FTEs	252	270	7%
SGEF Czech Republic (50.1%)			
a provider of asset-backed financing in Czech Rep. and Slovakia			
Volume of new financing (CZK million)	10,796	11,614	8%
Volume of total financing (gross, CZK million)	31,376	33,241	6%
Average number of FTEs	142	141	-1%

* Influenced by outsourcing of support function of Factoring KB into KB

KB

Debt securities portfolio in the banking book





MREL status, Tier 2

As of 31 Dec 2023, KB Group has to fulfil final MREL 21.2% of the consolidated TRE and 5.91% of TE. In addition to the MREL, KB Group must fulfil the combined capital buffer requirement (CBR, at 6.5% as from 1 October 2023)

In Single Point of Entry concept applied in SG Group, KB will meet its additional requirements from MREL (recapitalisation amount) by gradually taking senior non-preferred loans from Société Générale

The Czech entities within the SG resolution group are KB and Modrá pyramida

Senior non-preferred loans as of 30 September 2023

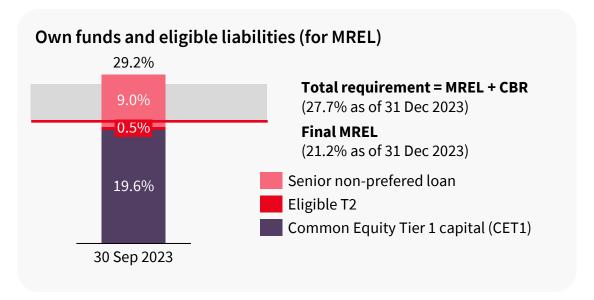
Principal	Call option date*	Interest rate (ACT/360)
EUR 250m	28-Jun-27	3M Euribor + 2.05%
EUR 250m	21-Sep-26	1M Euribor + 1.82%
EUR 250m	21-Sep-29	1M Euribor + 2.13%
EUR 250m	9-Nov-25	1M Euribor + 2.05%
EUR 250m	9-Nov-27	1M Euribor + 2.23%
EUR 250m	9-Nov-28	3M Euribor + 2.28%
EUR 250m	15-Jun-26	3M Euribor + 1.70%
EUR 200m	15-Jun-28	3M Euribor + 2.01%
	EUR 250m	EUR 250m 28-Jun-27 EUR 250m 21-Sep-26 EUR 250m 21-Sep-29 EUR 250m 9-Nov-25 EUR 250m 9-Nov-27 EUR 250m 9-Nov-28 EUR 250m 15-Jun-26

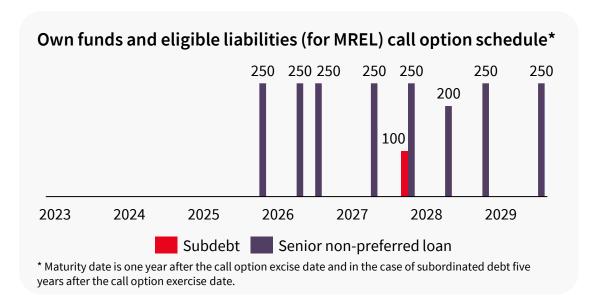
^{*} Maturity date is one year after the call option exercise date.

Subordinated debt as of 30 September 2023

Issue	Principal	Call option date*	Interest rate (ACT/360)
10-Oct-22	EUR 100m	11-Oct-27	3M Euribor + 3.79%

^{*} Maturity date is one year after the call option exercise date.







Macroeconomic environment - Czechia

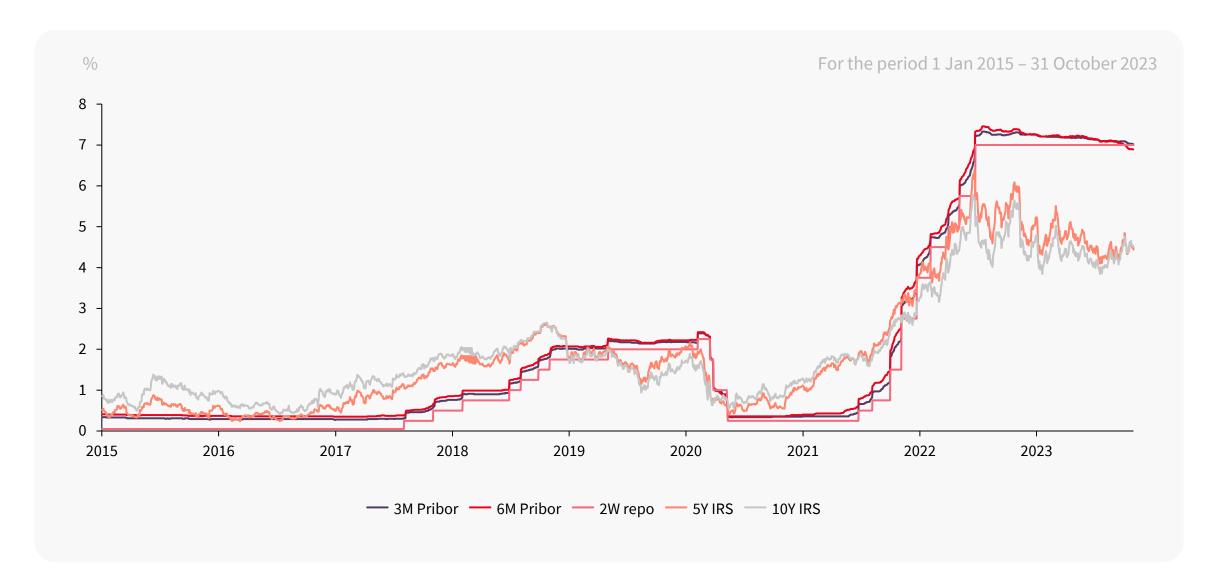
Macroeconomic Indicators	2018	2019	2020	2021	2022	2023*	2024*	2025*
Real GDP (%, average)	3.2	3.0	-5.5	3.6	2.4	-0.3	1.6	2.5
Inflation (%, average)	2.2	2.9	3.3	3.8	15.1	10.8	1.9	2.4
Household consumption (%, average)	3.3	2.6	-7.4	4.2	-0.6	-3.2	3.7	2.4
Unemployment (%, av., ILO meth.)	2.2	2.0	2.5	2.8	2.3	2.6	2.7	2.6
M2 (%, average)	5.3	6.9	10.0	9.6	5.3	7.2	7.3	5.2
3M PRIBOR (%, average)	1.3	2.1	0.9	1.1	6.3	7.1	5.5	3.7

Potential of the market **	2018	2019	2020	2021	2022	2023*	2024*	2025*
Loans / GDP (year-end)	61.0	59.6	63.0	63.0	60.0	58.1	59.0	59.9
Deposits / GDP (year-end)	82.1	81.8	90.4	90.1	86.4	85.2	85.5	85.7
Real estate loans / GDP (year-end)	23.0	23.0	25.1	26.1	24.6	23.7	24.1	24.4
Household loans / GDP (year-end)	28.6	28.5	30.9	31.9	30.2	29.2	29.7	30.1
Corporate loans / GDP (year-end)	32.4	31.1	32.1	31.1	29.8	28.8	29.3	29.8



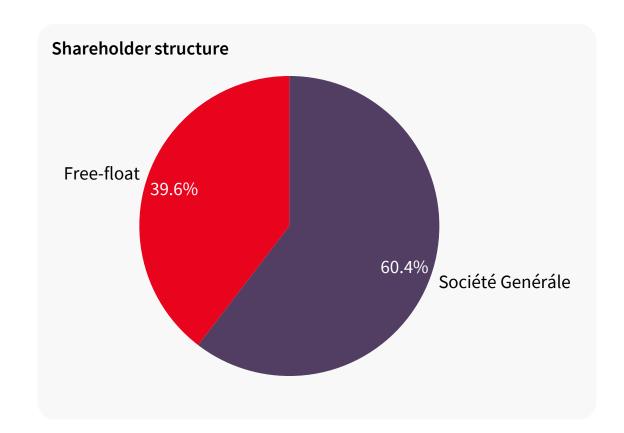
^{*} KB estimate; ** Banking sector

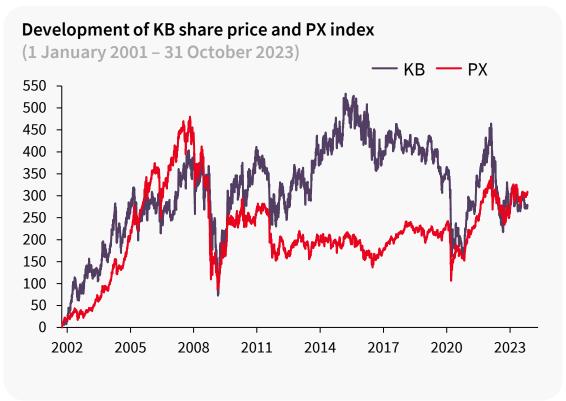
Interest rates evolution





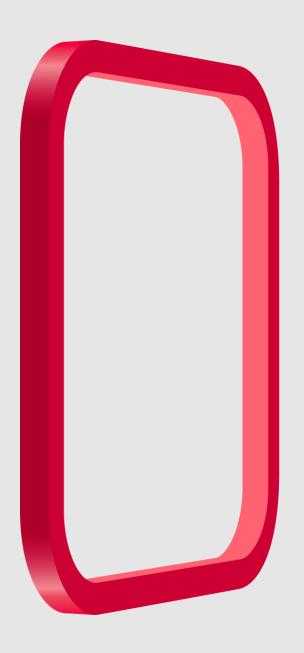
KB - #1 listed Czech bank





- The number of shareholders comprised 72,934 corporate entities and private individuals as of 30 September 2023
- Of the Bank's total share capital of CZK 19,004,926,000 divided into 190,049,260 shares with a nominal value of CZK 100 each, Société Générale S.A. held 60.35%
- KB held 1,193,360 own shares in treasury, representing 0.63% stake on registered capital





Investor relations

Komerční banka, a.s.

Na Příkopě 33, 114 07 Prague 1

Email: investor_relations@kb.cz

Tel.: +420 955 532 156, +420 955 532 734

Internet: www.kb.cz/investors

Twitter: @KB_investors

Reuters: BKOM.PR Bloomberg: KOMB CP





